BEFORE THE STATE CORPORATION COMMISSION OF THE STATE OF KANSAS

In the Matter of the Joint Application of Great)	
Plains Energy Incorporated, Kansas City Power &)	
Light Company and Westar Energy, Inc. for)	
approval of the Acquisition of Westar Energy, Inc.)	Docket No. 16-KCPE-593-ACQ
by Great Plains Energy Incorporated)	

INTERVENORS' RESPONSIVE BRIEF

COME NOW Sunflower Electric Power Corporation ("Sunflower") and Mid-Kansas Electric Company, LLC ("Mid-Kansas"), pursuant to the Commission Order Setting Procedural Schedule, and file their Responsive Brief.

I. Introduction

- 1. On May 31, 2016, Great Plains Energy, Incorporated ("GPE"), the parent company of Kansas City Power & Light Company ("KCP&L") announced that it had reached a definitive agreement to acquire 100% of the stock of Westar Energy, Inc. ("Westar") in a transaction then valued at approximately \$12.2 billion, including assumed debt (the "Transaction"). Upon closing, Kansas's two largest jurisdictional utilities will be owned by GPE. Westar will become a wholly owned subsidiary of Great Plains Energy. On June 28, 2016, KCP&L and Westar filed a Joint Application seeking approval for GPE's acquisition of Westar.
- 2. The evidence in the record, or absence thereof, clearly shows that the Transaction does not promote the public interest as required to be approved under the Commission's Merger Standards. Although there are potential beneficial outcomes from such a merger, the costs and structure of the merger do not outweigh the significant risks associated with the premium paid for the acquisition of 100% of the stock of Westar Energy, Inc. Nor does the Transaction present a tremendously beneficial outcome for the State of Kansas, its communities, customers served in Kansas by Westar and KCP&L, and the Commission, as well as Westar and GPE shareholders as stated in Joint Applicants' Initial Post Hearing Brief.
- 3. Sunflower and Mid-Kansas recommend the Transaction not be approved for a number of justifiable reasons, but will focus on two reasons in this Responsive Brief and will

rely upon the reasoning set forth in the Responsive Briefs of other intervenors and Commission Staff who have opposed the Transaction in order to address the others.

- 4. Joint Applicants have espoused a wide range of reasons to justify the approval of the application. Central to their contention are the savings that will arise from the merger which will be used to fund the Transaction and service the debt. Joint Applicants contend that the combined operating utilities will result in efficiencies and synergies to be gained through the merger of the two companies which can only be obtained by the merger. No doubt there will be some synergies and efficiencies.
- 5. Mr. William J. Kemp concluded, based upon his assessment of Joint Applicants' determination of savings, that the combined operations of the three operating utilities will yield the savings touted by the Joint Applicants. Mr. Kemp asserts that the savings would not be possible without the acquisition of Westar by GPE.¹ The conclusion is based upon the integration of the operating utilities into one with no consideration of the fact that each will continue to operate as separate and distinct operating utilities. In Mr. Kemp's testimony, he acknowledges each will continue to maintain separate rate bases and rate filings and then promptly ignores the fact for purposes of his testimony.²
- 6. The structure of the Transaction is not a merger of Westar and KCP&L as contemplated in a conventional merger in which one company folds into the other and the result is one surviving company. Westar and KCP&L will each remain separate, standalone legal entities with their own rate structure, staff, generation facilities, transmission lines and other operating assets. Although acknowledged, this fact is glossed over by the Joint Applicants throughout their application and supportive testimony. This raises significant issues not only as to the capability but practicability of the savings.
- 7. If you accept Mr. Kemp's supposition that the savings derived from the Transaction could only occur through the acquisition, then the savings, even if arguably attainable, are still questionable. Joint Applicants have not provided any evidence that the

¹ Kemp Direct, pg. 18, lines 2-4; "Yes. GPE counted only operational and capital cost savings that were attributable to the Transaction, *i.e.*, they were directly created or enabled by the Transaction, and could not be realized in the normal course of business as separate companies."

² Kemp Direct, pg. 9, Footnote 1.

savings are in fact attainable without violating the restriction against cross-subsidization among the operating utilities.

- 8. Illustrative of this flaw is the contention that the acquisition will provide significant saving from the shuttering of several plants. Mr. Kemp states that the reductions in capital expenditures for new generation or transmission capacity will be larger if one utility has a long position (*i.e.*, more than adequate capacity) and the other has a more pressing capacity need.³ This testimony confirms that Joint Applicants either did not consider or purposely ignored whether the savings are in fact allowable if the operating utilities are maintaining their own rate base and rate filings.
- 9. For example, according to the Joint Applicant, Westar Lawrence Energy Center, units 4 and 5; Westar Murry Gill Energy Center, units 3 and 4; Westar Tecumseh Energy Center, unit 7; KCP&L Montrose, units 2 and 3; KCP&L Sibley, units 1 and 2; and KCP&L Sibley, unit 3 were to be shuttered. It should be noted that the Sibley units are owned by KCP&L GMO and not KCP&L as indicated in Exhibit JAL-2 to Jonathan Lesser's direct testimony. The decision as to which units to shutter was based upon the fact the units were the smaller, older, less efficient units that operate significantly less than the large baseload units. The ability to shutter these plants is dependent upon the fact generation units in one operating utility are more efficient and usable, allowing units in the other operating utility to be shuttered. The Joint Applicants further contend these savings would not occur but for the Transaction. However, the Joint Applicants fail to explain how the savings can occur at all when each operating utility will continue to operate as a standalone operating utility with its own rate base and rate making. The truth is that even with the Transaction, these saving cannot occur.
- 10. Based upon the evidence in the record, or the lack thereof, the realization of savings by one public utility due to something another public utility made possible is impossible without one set of rate payors subsidizing the rate payors of the other public utility. This is highly inappropriate and has been summarily rejected by the Commission. Yet the Joint Applicants tout savings that cannot occur without rate payors of one operating utility subsidizing the rates of another. Without evidence in the record that subsidization will not occur, the

⁴ Kemp Rebuttal, pp. 21

Kemp Direct, pp. 32

Commission has no alternative but to discount or ignore such alleged savings. Without those savings, the Transaction becomes even more untenable.

- 11. The second point centers on the issue of ring fencing. This will be mentioned only briefly as other intervenors and Commission staff have more than adequately addressed this in their testimony. Mr. Reed suggested that despite the fact there are three operating utilities, the board members of Westar, KCP&L and GPE will be the same. He justifies the independence of the three separate boards on the basis each will be required to serve independently and represent the best interest of the respective companies while serving in such capacity. This is a highly idealistic view, and in practice, highly improbable.
- 12. If the Commission elects to approve the Transaction, the Commission should require that the boards be made up of different board members and none should be comprised by a majority of management. It is the only way the Commission can insure a shred of independence among the companies. The fact GPE rejects the concept of truly separate, independent board members should be concern enough for the Commission that independence may be compromised and independent boards mandated. At least until the debt of GPE is reduced to acceptable levels.

II. Conclusion

WHEREFORE, for the reasons set forth herein, Mid-Kansas and Sunflower contend the Transaction proposed by the Joint Applicants should be disapproved.

Respectfully submitted,

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VERIFICATION

STATE OF KANSAS)		
COUNTY OF BARTON) ss:		
Taylor P. Calcara, of lawful age, being first duly sworn on oath, states:		
That he is an attorney for Sunflower Electric Power Corporation and Mid-Kansas Electric Company, LLC; that he has read the above and foregoing Intervenors' Responsive Brief and knows the contents thereof; and that the statements contained therein are true.		
	Taylor P. Calcara	
SUBSCRIBED AND SWORN to before me this 13th day of March, 2017.		
NOTARY PUBLIC - State of Kansas MELISSA A. HUBBARD My Appt. Exp. September 11, 2018	Milio a Helle Notary Public	

CERTIFICATE OF SERVICE

I do hereby certify that on the 13th day of March, 2017, I electronically filed via the Kansas Corporation Commission's Electronic Filing System, a true and correct copy of the above and foregoing Intervenors' Responsive Brief with a copy emailed to:

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