

**BEFORE THE STATE CORPORATION COMMISSION
OF THE STATE OF KANSAS**

REBUTTAL TESTIMONY

OF

JOHN T. BRIDSON

WESTAR ENERGY, INC.

DOCKET NO. 18-WSEE-328-RTS

I. INTRODUCTION

1

2 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

3 A. John T. Bridson. 818 S. Kansas Ave, Topeka, KS 66601.

4 **Q. ARE YOU THE SAME JOHN BRIDSON WHO SUBMITTED**
5 **DIRECT TESTIMONY IN THIS DOCKET?**

6 A. Yes, although my title has changed since I filed my direct testimony.
7 I am still employed by Westar Energy, Inc. (Westar) but with the
8 creation of Evergy, Inc. through the merger of Westar and Great
9 Plains Energy, I became Vice-President, Generation Services for
10 Evergy and its operating company subsidiaries, including Westar,
11 Kansas City Power & Light Company ("KCP&L"), and KCP&L
12 Greater Missouri Operations ("GMO").

13 **Q. WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?**

14 A. I will respond to:

- 1 1) testimony from Staff, Citizens' Utility Ratepayer Board
2 ("CURB"), Kansas Industrial Consumers ("KIC"), KeyCorp
3 and Midwest Power Company (together as "Key"), and The
4 Kroger Company ("Kroger") regarding Westar's investment in
5 the Western Plains wind farm;
6 2) testimony from Staff, CURB and KIC regarding the
7 ratemaking treatment for costs incurred by Westar related to
8 the 8% of Jeffrey Energy Center (JEC) currently leased by
9 Westar from the Wilmington Trust Company, a trust held by
10 Midwest Power Company, a wholly owned subsidiary of
11 KeyCorp;
12 3) to testimony from Sierra Club regarding Westar's operation of
13 coal plants in our generation fleet; and
14 4) to Staff witness Dunkel's testimony regarding the depreciable
15 lives of several of our gas plants.

16 **Q. PLEASE PROVIDE AN OVERVIEW OF YOUR REBUTTAL**
17 **TESTIMONY.**

18 A. The testimony filed by the various intervenors in this docket
19 illustrates the value of Westar's approach to generation planning.
20 Westar has a flexible retirement plan that, with a load and capability
21 forecast, shows when we may become short regarding Southwest
22 Power Pool (SPP) reserve margins. The flexible retirement plan is
23 updated annually. There are several factors that are taken into

1 consideration when setting retirement dates in this plan. The major
2 components are as follows:

- 3 • Plant/equipment age and current condition
- 4 • Capital investments needed to continue operating
5 with a reasonable level of reliability
- 6 • Ongoing NFOM cost to operate the plants
- 7 • Current and future reserve capacity margin vs SPP
8 requirements
- 9 • Wholesale energy and capacity contracts forecast
- 10 • Expected fuel costs and future market revenues
- 11 • Remaining net asset value
- 12 • Fleet fuel diversity
- 13 • Efficiency of the technology and of alternative
14 generating sources

15 Diversity of generation sources is important. Westar is working to
16 reduce its reliance on coal, but doing so in a way that makes sense
17 for customers. Our investment in the Western Plains wind farm is a
18 great example of this. It reduces all emissions, including carbon,
19 while lowering costs for customers.

20 Our approach to generation planning falls between two
21 extremes; both represented by parties in this docket. On one hand,
22 the Sierra Club's testimony suggests the Commission should require
23 Westar to discontinue operating all of its coal plants, regardless of
24 the impact that would have on customers' rates or the reliability of
25 our service. On the other hand, Key suggests that Westar should

1 not invest in any wind generation whatsoever because of the
2 asserted potential it could impact the operation and dispatch
3 frequency of our coal plants. Westar's approach generally, and with
4 Western Plains specifically, falls between these two extremes and
5 helps balance risks to customers by establishing a diverse portfolio
6 of generation assets while reducing customers' overall rates.

7 **II. WESTERN PLAINS WIND FARM**

8 **Q. HOW WOULD YOU CHARACTERIZE THE PARTIES' TESTIMONY**
9 **REGARDING THE WESTERN PLAINS WIND FARM?**

10 A. Staff witnesses Grady and Glass conclude that Western Plains is
11 currently providing value to customers in the form of avoided energy
12 costs through Westar's Retail Energy Cost Adjustment (RECA), that
13 the assumptions Westar used in its analysis to determine whether to
14 invest in Western Plains were reasonable, and that the method used
15 to make that determination was the best available. See Glass Direct,
16 pp. 5-13.

17 KIC, CURB, and Key all suggest that because the factors we
18 used in our evaluation could vary in the future and because our
19 evaluation is sensitive to those factors, our decision to make the
20 investment may have been imprudent. However, none of these
21 parties actually offer evidence that any of our assumptions or our
22 method were unreasonable at the time the decision was made.
23 These same parties also ignore the simple fact that these factors

1 could just as likely vary favorably from our base assumption creating
2 incremental benefits to customers.

3 Additionally, Staff, CURB and KIC propose performance
4 mechanisms or trackers that would constitute improper hindsight
5 regulation but offer no basis to justify imposition of such non-
6 standard ratemaking treatment. Finally, Key's testimony regarding
7 Western Plains improperly conflates a commercial dispute it has with
8 Westar and the ratemaking decisions the Commission has before it
9 in this case by putting its own economic interest ahead of serving
10 customers at the lowest reasonable cost.

11 **Q. SEVERAL PARTIES SUGGEST THAT WESTERN PLAINS WAS**
12 **NOT NEEDED TO PROVIDE CAPACITY TO CUSTOMERS SO**
13 **THE INVESTMENT SHOULD BE TREATED DIFFERENTLY THAN**
14 **OTHER INVESTMENTS. HOW DO YOU RESPOND TO THOSE**
15 **ARGUMENTS?**

16 A. These parties confuse the concepts of capacity and energy and
17 ignore the very real benefits of our investment in Western Plains.
18 Westar agrees that Western Plains was not required to meet capacity
19 requirements. Westar's intent in purchasing Western Plains was to
20 provide savings to Westar customers by reducing the cost of energy
21 to serve them. We expect the net savings for customers will be
22 approximately \$76 million over the next 20 years. As I explained in
23 my direct testimony:

1 While our existing plants are still quite necessary to
2 provide *capacity*, relying on them less for *energy* not
3 only reduces emissions, but also reduces customers'
4 rates . . . the most economic approach is to add-low
5 cost renewable wind energy, continue to rely on
6 existing fleet resources for capacity, and replace some
7 of the costlier energy from those existing resources
8 with new wind energy.

9 Bridson Direct, pp. 7 and 12. It was less expensive to invest in
10 Western Plains than to continue to operate older fossil plants that
11 have become uneconomic due to changes in technology, like wind,
12 and other factors, like changes in the SPP market that allow for more
13 efficient regional operation.

14 **Q. WHAT PROOF DO YOU HAVE THAT YOUR ECONOMIC**
15 **ANALYSIS DEMONSTRATING THE BENEFITS OF WESTERN**
16 **PLAINS IS REASONABLE?**

17 A. While demonstrating the absolute proof of reasonableness of
18 economic analysis is always a difficult proposition, there is strong
19 evidence of just that fact in this case. Staff witness Dr. Glass
20 reviewed our analysis, and after much review and discussion in
21 testimony agrees that our method was the most reasonable available
22 at the time of our decision to own the Western Plains wind farm.
23 Further, aside from stress testing our analysis and testifying to the
24 downside, while ignoring the upside potential, no party has provided
25 additional support or analysis to dispute the reasonableness of the
26 assumptions Westar used in determining the decision to own
27 Western Plains Wind Farm.

1 **Q. THE PARTIES ALSO SUGGEST THAT THE PRIMARY DRIVER**
2 **FOR WESTAR’S INVESTMENT IN WESTERN PLAINS WAS**
3 **HIGHER SHAREHOLDER PROFITS. IS THAT TRUE?**

4 A. No. The decision to invest in Western Plains was primarily a decision
5 to lower customers’ costs and better balance the benefits and risks
6 of wind farm ownership versus PPAs. We determined that Western
7 Plains would result in approximately \$27 million in avoided energy
8 costs for customers annually – a value Staff has confirmed exists and
9 a value that will have already been provided to customers for about
10 19 months *before* we begin to recover our investment from
11 customers.

12 In addition to these avoided energy costs, Western Plains
13 lowers all emissions across the Westar portfolio, reducing
14 customers’ exposure to further expensive investments to comply with
15 environmental regulations. For example, we expect to see a new
16 proposed rule this summer under the Clean Power Plan, which was
17 in effect at the time we made the decision to invest in Western Plains,
18 that will include requirements to reduce CO₂ emissions from past
19 levels.

20 Ownership of Western Plains also reduces the risk exposure
21 for our customers at the termination of our existing PPA contracts,
22 provides continued access to generation for its entire useful life
23 which we expect to exceed the normal PPA life of 20 years, provides

1 continued access to favorable wind and transmission sites even after
2 the useful life of the original wind turbines, and retains for customers
3 the residual value in the land leases and easements that support the
4 wind farm.

5 **Q. HOW DOES OWNERSHIP OF WESTERN PLAINS REDUCE**
6 **CUSTOMERS' RISK AT THE TERMINATION OF WESTAR'S**
7 **EXISTING PPAS?**

8 A. As I discussed in my direct testimony, rebalancing our interest in
9 wind generation between ownership and PPAs reduces the risk
10 exposure for our customers at the termination of our existing PPA
11 contracts. This shift will help to reduce the "cliff" that currently exists
12 at the end of the PPA terms that was reflected in Figure 4 of my direct
13 testimony. For the wind generation that we buy through PPAs,
14 Westar will have to replace that power at the end of the PPA terms
15 at then market rates which will likely be significantly higher, in part
16 because the federal PTC will have long ago expired. Without the
17 PTC, the price doubles irrespective of inflation. However, for the
18 wind generation that Westar owns, Westar will continue to have
19 access to that generation for its entire useful life which is expected
20 to exceed the normal PPA life of 20 years. Creating options for the
21 future is an important part of generation planning to manage costs
22 for our customers.

1 **Q. SEVERAL OF THE PARTIES SUGGEST THAT STAFF**
2 **REJECTED THE IDEA OF WESTAR OWNING WESTERN PLAINS**
3 **BEFORE WESTAR MOVED FORWARD WITH THE INVESTMENT.**
4 **IS THAT CHARACTERIZATION ACCURATE?**

5 A. No. It is interesting as several of the parties referencing the meetings
6 between Staff and Westar were not even involved in those meetings.
7 The only two parties that are knowledgeable about the context of the
8 discussions before investing in Western Plains are Staff and Westar.
9 Although a CURB representative attended one of the several
10 meetings that occurred, she did not actively participate or offer any
11 opinions during or after that meeting. It is also important to note that
12 Westar initiated these discussions with Staff to inquire about Staff's
13 willingness to support some form of alternative ratemaking treatment
14 for the investment (i.e., deferral of depreciation expense or a return
15 on the plant until such time as the wind farm was reflected in rates)
16 and not to inquire about Staff's support for our ownership of the plant.

17 Staff did express two concerns regarding Westar's ownership
18 of Western Plains during the meetings – intergenerational inequity
19 and performance risk. As Staff has indicated in testimony in this
20 docket, Westar addressed the concern regarding intergenerational
21 inequity by proposing a levelized approach for the investment, which
22 is supported by Staff witness Mr. Grady in his direct testimony.
23 Grady Direct, pp. 16-18. Staff also acknowledges that when Westar

1 conducted a cost-benefit analysis to determine whether to invest in
2 Western Plains, the assumptions Westar made were reasonable and
3 the method Westar used was the best available method. See Glass
4 Direct, pp. 5-13. Staff's only remaining concern is that it wants to
5 insulate customers completely from any performance risk associated
6 with the wind farm, using hindsight regulation to review the plant's
7 performance and ignoring the potential benefits to customers that
8 balance these risks. As I discuss below, such an approach is
9 unprecedented and would be inappropriate and unwarranted.

10 The parties' reliance on the letter sent by Staff to Westar
11 regarding the Western Plains investment is misplaced and does not
12 provide a basis for the Commission to disallow recovery or impose a
13 performance mechanism or tracker.

14 **Q. KIC, CURB, AND KEY EXPRESS CONCERNS THAT THE**
15 **FACTORS RELIED ON IN WESTAR'S COST-BENEFIT ANALYSIS**
16 **FOR WESTERN PLAINS MAY BE UNCERTAIN OR VARY IN THE**
17 **FUTURE. HOW SHOULD THE COMMISSION VIEW THESE**
18 **FACTORS AND WESTAR'S ANALYSIS?**

19 **A.** Any decision concerning a potential long-term investment is made
20 based on the best information available at the time and is subject to
21 uncertainty. Historically, and as required by precedent, the
22 Commission has determined whether such decisions have been
23 made prudently without resorting to after-the-fact re-evaluation. As

1 with past investment decisions, the assumptions Westar used
2 regarding gas and energy prices to evaluate its potential investment
3 in Western Plains were reasonable and were based on the best
4 information available at the time. KIC, CURB and Key looked at the
5 variability of gas and energy prices since we made our decision and
6 argue that because these factors have varied over time, there must
7 be something wrong with our analysis. Their approach – looking at
8 actual gas and energy prices after the decision was made to decide
9 whether the decision was a good one – constitutes hindsight
10 regulation, which is not permitted by the Commission.

11 We used the Henry Hub gas forward prices adjusted to the
12 Southern Star location that were current at the time. Comparing our
13 estimates to current gas pricing in hindsight is not a proper method
14 to test prudence. The same is true for SPP forward market pricing
15 since 2015. The energy markets fluctuate over time due to a number
16 of factors that we cannot control. Both fuel and energy are dynamic
17 markets. As demand and exports increase, gas prices could rise. As
18 utilities continue to retire older units and RTO portfolios evolve,
19 power prices could recover. Prudent evaluations can be based on
20 only the best information known at the time the decision was made.

21 No party has provided evidence that the methods we used to
22 develop our estimate were unreasonable; they simply argue that the
23 price levels have changed over time. However, precisely because

1 we expect such fluctuations, it has been our strategy to maintain a
2 balanced and diverse generation portfolio to allow us to reduce risk
3 from dependence on a specific type of generation and thus minimize
4 costs for our customers.

5 We have also completed a more recent avoided cost study,
6 using current and actual gas and market prices. This evaluation
7 shows that customers received an estimated \$27.6 million in benefit
8 during the first year of Western Plains' operation. This is a
9 conclusion with which Staff agrees – Dr. Glass states in his direct
10 testimony that “Staff is confident that Westar’s estimate is close to
11 the actual value.” Glass Direct, p. 11.

12 **Q. DO YOU AGREE WITH THE PARTIES’ SUGGESTION THAT**
13 **CUSTOMERS BEAR ALL OF THE RISK BECAUSE WESTAR**
14 **CHOSE TO OWN WESTERN PLAINS INSTEAD OF PURCHASE**
15 **THE POWER THROUGH A PPA AND SHOULD BE INSULATED**
16 **FROM THAT RISK THROUGH A PERFORMANCE MECHANISM**
17 **OR TRACKER?**

18 A. No. The risk customers bear with respect to Western Plains is no
19 different than the risk they bear with respect to any investment
20 Westar makes in order to provide cost-effective service to customers.
21 What the parties ignore, however, is that customers will also receive
22 all of the benefits from owning Western Plains, including additional
23 avoided energy cost savings if the plant performs better than we

1 projected and any value associated with operation of the plant
2 beyond the typical 20-year PPA term. Based on Westar's past
3 performance, we expect that we will be able to run the plant beyond
4 20 years with the original equipment. Additionally, if we had chosen
5 to purchase this power through a PPA instead of owning it, we would
6 have been at the mercy of the market at the end of the 20 years as
7 far as a new price for renewable energy to satisfy environmental
8 regulations and customers' desire for renewable power at that time.

9 Utilities are always subject to the Commission's broad
10 authority including a review of future costs and performance of
11 generating assets, but should not be boxed in on the first day of
12 operating a prudently incurred investment by an asymmetrical
13 mechanism that shields customers from all downside risk but gives
14 them all potential upside related to the wind farm's performance.

15 **Q. YOU MENTIONED THAT THE PERFORMANCE MECHANISMS**
16 **AND TRACKER PROPOSED BY STAFF, CURB, AND KIC**
17 **CONSTITUTE HINDSIGHT REGULATION. CAN YOU EXPLAIN?**

18 A. Yes. As Mr. Greenwood explains in his rebuttal testimony, the
19 performance mechanisms or performance trackers recommended by
20 KIC, CURB, and Staff would constitute hindsight prudence review,
21 which is not permitted at the Commission. The performance
22 mechanisms and tracking that KIC, CURB and Staff propose all
23 would review Westar's decision to invest in Western Plains using

1 information not available until well after the investment decision was
2 made and would adjust in future rate cases the revenue requirement
3 Westar is entitled to recover based on that hindsight review – CURB
4 and KIC by setting a levelized price to be recovered through the
5 RECA using arbitrary numbers not tied to the costs actually incurred
6 by Westar and basing the amount customers pay on the actual
7 performance of the unit and Staff by tracking the performance of the
8 wind farm in the future and potentially adjusting Westar's revenue
9 requirement based on that performance. Each of these constitute an
10 inappropriate form of hindsight prudence review and none of the
11 three parties offer any real justification for imposing such unusual
12 ratemaking treatment on Westar's investment in Western Plains.

13 **Q. ARE THERE OTHER PROBLEMS WITH THE METHOD KIC USED**
14 **TO DEVELOP ITS PROPOSED MECHANISM?**

15 A. Yes. There are a number of problems with Mr. Gorman's method.
16 For example, the assumptions Mr. Gorman relies on when
17 developing the levelized price he recommends be used for the
18 investment are entirely unreasonable. Rather than using the
19 capacity factor developed by an independent third-party expert in
20 such matters based on data specific to the Western Plains location,
21 the specific turbine technology to be deployed, and input from the
22 project developer, Mr. Gorman uses capacity factors from projects

1 located in Texas and New Mexico that are wholly irrelevant to our
2 site in Kansas.

3 Additionally, when Mr. Gorman was developing his own
4 avoided costs estimate, he used a faulty assumption in his
5 calculation of a universal “implied heat rate” derived from Westar’s
6 initial avoided cost study. Mr. Gorman applies this implied heat rate
7 to his alternate scenario, defined by a different gas price, to come up
8 with his own avoided cost estimate. This method is a gross over-
9 simplification that produces incorrect and invalid results.

10 **Q. ARE THERE ALSO SIGNIFICANT PROBLEMS WITH CURB’S**
11 **PROPOSED RATEMAKING TREATMENT FOR WESTERN**
12 **PLAINS?**

13 A. Yes. The levelized revenue approach suggested by Westar as an
14 alternative rate making mechanism and supported by Staff Witness
15 Mr. Grady as his preferred option, is cash flow neutral to customers
16 and earnings neutral to shareholders over the 20-year period as
17 compared to traditional ratemaking, which allows for the full recovery
18 “on” and “of” a prudent investment. Mr. Grady states, “The goal of
19 this approach would be to ensure that the levelized revenue
20 requirement resulted in a Regulatory Asset/Liability balance that was
21 as close to zero as possible at the end of 20 years and to ensure that
22 Westar is not over-recovering or under-recovering its revenue
23 requirement for Western Plains.” Grady Direct, p. 18.

Ms. Crane's proposal potentially does not allow for the full recovery "on" and "of" the investment in Western Plains if for whatever reason Western Plains does not perform to expectations – whether that be turbine performance, market conditions, or a natural disaster, which could result in a future disallowance of investment. In addition, Ms. Crane's proposal does not allow for the levelized revenue requirement to be reviewed and updated at future rate proceedings where significant changes to the cost of capital or depreciation rates could be updated. Ms. Crane essentially would like customers to receive both the benefits of a PPA and the benefits of ownership after a traditional PPA would terminate, without any of the risk in the interim. This approach is inappropriate and should be rejected.

III. 8% LEASE AT JEC

Q. CAN YOU PROVIDE SOME BACKGROUND ON THIS ISSUE?

A. As I explained in my direct testimony, Westar currently has a sale/leaseback arrangement with Wilmington Trust Company which will expire at the same time as our PPA with MKEC (January 3, 2019). Wilmington is the trustee of a trust that owns an 8% undivided interest in JEC. Key's subsidiary Midwest Power Company is the sole beneficiary of the trust. As a result of this arrangement, Westar owns 84% of JEC, Wilmington Trust Company owns 8% of JEC, and GMO owns 8% of JEC; however, currently, Westar leases the 8% owned by Wilmington Trust and that portion of the output of the plant

1 is sold to Mid-Kansas Electric Company (MKEC) through a PPA.
2 Both the lease and the PPA expire in January 2019.

3 Westar is the operator of JEC and pays all of the upfront cost
4 for O&M work done at the plant and then bills KCP&L for its 8%
5 share. Currently, all of the O&M costs associated with the shares of
6 JEC owned or leased by Westar (which is 92%) are included in
7 Westar's base rates. The revenues from the sale to MKEC are also
8 included in base rates as an offset to 8% of those costs. After the
9 lease expires on January 3, 2019, Westar will continue to serve as
10 the operator of JEC and incur all of the O&M costs associated with
11 running the plant.

12 The three owners' interests in JEC are undivided in the plant
13 as a whole (and cannot be divided), it is not possible for Westar to
14 simply operate and maintain its share of the plant. In order to
15 continue to utilize JEC to provide power to our customers, Westar
16 must operate and maintain the plant as a whole. As a result, when
17 Westar filed its application in this docket, we included in our cost of
18 service the O&M costs associated with the 92% of the plant which
19 includes the portion owned by Wilmington. In our initial application,
20 we proposed to defer any amount we collected as a regulatory
21 liability and return it to customers our next general rate case.
22 However, now that we have agreed to recover the MKEC lost
23 revenue and any lease expense associated with renewal of the lease

1 for the 8% of JEC through the RECA, Westar now proposes that as
2 Wilmington reimburses Westar for their 8% share of these costs, we
3 also credit that revenue to customers through the RECA.

4 **Q. IS IT POSSIBLE FOR WESTAR TO REDUCE THE O&M COSTS**
5 **ASSOCIATED WITH JEC BY 8% BY REDUCING OPERATION OF**
6 **THE PLANT BY 8%?**

7 A. No. If Westar decreased operation of the plant by 8% (i.e., because
8 Key fails to pay its share of the O&M costs after the expiration of the
9 lease), it would have almost no impact on the cost to operate the
10 plant. With the exception of some small variable items such as water
11 and chemicals, all the remaining costs are fixed and are constant
12 regardless of the generation level or ownership percentage of the
13 JEC. The plant and its components are a combined machine that
14 cannot be maintained in a severed condition. It is impossible to only
15 maintain 92% of turbines, pumps, boilers, etc. In addition, it is also
16 impossible to perform capital maintenance and leasehold
17 improvements on only 92% of the plant. Just as the plant and its
18 components are not severable, neither are the costs associated with
19 maintaining and sustaining the plant and its components.

20 **Q. HOW DO YOU RESPOND TO THE PARTIES' PROPOSED**
21 **ADJUSTMENTS RELATED TO 8% OF THE O&M COSTS?**

22 A. The 8% of O&M costs should remain in Westar's cost of service. This
23 would be consistent with decades of past practice by this

1 Commission. Since the execution of the lease for the 8% owned by
2 Key, 92% of the O&M costs (Westar's 84% plus the 8% under lease)
3 have been in Westar's base rates. Any revenue Westar received
4 from MKEC for O&M was treated as a credit to the revenue
5 requirement. As discussed above, the fact is that Westar will incur
6 very close to the same level of O&M costs whether it operates the
7 plant at 100% capacity or 92% capacity. In order to obtain the full
8 value of the plant for our customers, we must incur these costs.
9 Thus, these costs should remain in our cost of service and Westar
10 should not be required to accumulate those costs in a regulatory
11 liability to return to customers as Staff suggests – they are necessary
12 to serve customers with the full value of JEC.

13 **Q. UNDER WESTAR'S PROPOSAL TO INCLUDE THE O&M**
14 **RELATED TO THE 8% INTEREST IN JEC IN BASE RATES, AND**
15 **ASSUMING KEY OWNS THE 8% INTEREST AFTER THE LEASE**
16 **EXPIRES, HOW DO YOU PLAN TO CREDIT ANY**
17 **REIMBURSEMENT FROM KEY TO CUSTOMERS TO OFFSET**
18 **THE 8% OF THE O&M COSTS ALREADY REFLECTED IN BASE**
19 **RATES?**

20 A. In the event that Key continues to be the owner of the 8% share of
21 JEC after expiration of the lease, we will bill and collect from Key
22 their 8% of the costs at JEC. We would then credit these

1 reimbursements from Key to customers through the RECA, ensuring
2 that they benefit in a timely manner.

3 **Q. HOW DO YOU RESPOND TO THE PARTIES' PROPOSED**
4 **ADJUSTMENTS RELATED TO THE LEASE PAYMENT FOR THE**
5 **8% INTEREST?**

6 A. Westar supports Staff's proposal to remove the lease payment from
7 base rates and allow Westar to recover any future lease payments
8 for this share of JEC through the RECA. Given the timing of the
9 ongoing negotiations with Key regarding the 8% interest that may not
10 be resolved until after the order is issued in this case and the fact
11 that Westar will be subject to a five-year moratorium after this case,
12 it is reasonable to allow Westar to recover any lease payments that
13 result from those negotiations through the RECA. Of course, if
14 Westar chooses to enter a new lease for the 8% interest, Westar
15 would have the responsibility to demonstrate that its decision was
16 cost-effective and in customers' best interests. We ask that the
17 Commission adopt Staff's proposal and reject CURB's, KIC's and
18 Kroger's proposals to eliminate recovery of the lease payment
19 entirely without any potential for future recovery for a new lease.

20 **Q. MR. GORMAN GOES EVEN FURTHER AND RECOMMENDS**
21 **REMOVAL OF 8% OF THE LEASEHOLD IMPROVEMENTS AND**
22 **DEPRECIATION COSTS. WHY IS THIS UNREASONABLE?**

1 A. Since inception of the lease, these leasehold improvements have
2 always been paid for by Westar and reflected in cost of service.
3 Under the lease agreement between Westar and Key, Westar is
4 responsible for all capital costs during the term of the lease and
5 Wilmington has no obligation to pay Westar for those costs during
6 the term of the lease or when the lease expires. As Staff witness
7 Grady explained in his response to KIC data request no. 4, the
8 leasehold improvements associated with the 8%, which Mr. Gorman
9 wishes to remove from rate base, “were incurred prior to the
10 expiration of the lease.” Therefore,

11 WTC is not responsible for them. They are part of
12 Westar’s Property, Plant, and Equipment, thus they are
13 part of Westar’s revenue requirement. For the period
14 after the lease expires, to the extent there are capital
15 costs . . . WTC will be responsible for those costs.

16 Staff Response to KIC-4, attached hereto. As a result, it is
17 inappropriate to remove these capital costs and associated
18 depreciation expense associated with the leased 8% incurred during
19 the term of the lease and reflected consistent with the terms of the
20 lease from Westar’s revenue requirement.

21 Furthermore, as I explained above, JEC and its components
22 are a combined machine that cannot be maintained in a severed
23 condition and it is impossible to perform capital maintenance and
24 leasehold improvements on only 92% of the plant. The leasehold
25 improvements installed since the execution of the lease with Key

1 were capital maintenance items, environmental retrofit investments,
2 and other capital investments necessary to continue the operation of
3 the plant as a whole and necessary for service to our customers.
4 These costs have consistently been included in rate base and this
5 cost of service since they were incurred and there is no basis to
6 remove them from our cost of service.

7 **Q. YOU INDICATED THAT KEY IS ATTEMPTING TO CONFLATE A**
8 **COMMERCIAL DISPUTE IT HAS WITH WESTAR WITH THE**
9 **RATEMAKING DECISIONS BEFORE THE COMMISSION IN THIS**
10 **DOCKET. WHAT DO YOU MEAN BY THAT?**

11 A. Key and Westar have been involved in negotiations exploring if there
12 is a better solution for both entities than simply allowing the lease to
13 expire and Key to become a Kansas utility under the law and the
14 owner of the 8% interest in January 2019 – for example, whether
15 Westar will re-lease the 8% interest, purchase that ownership
16 interest, or whether some other party will purchase or lease the
17 interest from Key. Given this, Key is, of course, very interested in
18 the market value of its 8% interest in JEC and in obtaining the highest
19 price for selling or leasing that interest. However, Key seems to want
20 the Commission to resolve the question of the market value of its
21 interest – something that will be determined by the market – and to
22 resolve its complaints regarding the impact of Westar’s investment
23 in Western Plains on its interest in JEC. Key confuses these two

1 issues with the ratemaking issues before the Commission in this
2 docket.

3 Key suggests that the Commission's decisions regarding the
4 ratemaking treatment for costs incurred by Westar associated with
5 Key's 8% interest in JEC would somehow be determinative or
6 relevant with respect to the value of that interest when negotiating
7 with Westar to sell or re-lease that share of the plant. This is
8 incorrect. The Commission is reviewing the costs Westar incurs,
9 including any costs incurred related to the 8% interest at JEC, in
10 order to set cost-based rates for a regulated utility. On the other
11 hand, the value of Key's commercial interest will be determined by
12 market conditions.

13 Key also suggests that Westar's investment in Western Plains
14 has impacted the value of its interest in JEC. As I indicated above,
15 this is really a commercial dispute about whether Westar took some
16 action that devalued Key's ownership interest and whether there is
17 any valid legal basis for such a claim in contract law or otherwise.
18 Additionally, as I discuss below, Westar's investment in Western
19 Plains has virtually no impact on the value of JEC in the SPP market,
20 given the volume of wind already added and planned to be added
21 across the SPP footprint. Key's attacks on Westar's investment in
22 the Western Plains wind farm are simply designed to create leverage

1 with Westar and have no bearing on the ratemaking questions in
2 front of the Commission in this docket.

3 **Q. ARE THERE OTHER ISSUES WITH KEY'S POSITION IN THIS**
4 **DOCKET?**

5 A. Yes. Key's suggestion that the addition of Western Plains will impact
6 Key's interest in JEC by reducing JEC's capacity factor is misleading
7 and erroneous. Western Plains by itself would not have a significant
8 impact on the capacity factor at JEC. If Westar were operating as an
9 individual utility balancing authority, this argument might have some
10 merit, though adding a wind farm to lower customer prices by a
11 regulated utility is obviously a reasonable business decision.
12 However, that is not the case. When the entire SPP market is taken
13 into account, this argument is clearly invalid because the size of
14 Western Plains has little impact on the SPP market.

15 Wind generation has increased in the SPP from 4,000 MW in
16 2011 to 17,596 MW in 2017. Because of the nature of the SPP
17 market, this additional wind has the potential to reduce capacity
18 factors at fossil units in the SPP including Westar's JEC. Western
19 Plains, with a name plate capacity of 281 MW, is only 2% of this total
20 13,596 MW increase. Western Plains is too small to have a major
21 impact on the SPP markets, which are the primary driver affecting
22 the dispatch and utilization of units like JEC.

1 IV. SIERRA CLUB

2 Q. HOW WOULD YOU DESCRIBE SIERRA CLUB'S TESTIMONY
3 REGARDING WESTAR'S GENERATION FLEET?

4 A. Sierra Club's also extreme arguments are 180 degrees from Key's
5 arguments. Sierra Club wants the Commission to impose onerous
6 reporting and evaluation requirements on Westar's coal plants in
7 order to force Westar to remove its coal plants from service. Sierra
8 Club wants to achieve this result without consideration of cost
9 impacts for customers, impacts on reliability or the value of diversity
10 in the generation fleet.

11 Q. DO YOU AGREE WITH SIERRA CLUB THAT WESTAR CANNOT
12 JUSTIFY CONTINUED OPERATION OF ITS COAL PLANTS?

13 A. No. Elimination of all of the coal units from Westar's fleet would not
14 be reasonable for many reasons. First, as I indicated above, fuel
15 diversity is important. As recently as June 15th a natural gas pipeline
16 explosion occurred near Hesston, greatly restricting the natural gas
17 available for generation on a day when temperatures across the state
18 were in the mid to upper 90s. This gas restriction has lasted for at
19 least 17 days and is still ongoing. Relying too much on one form of
20 generation technology is a poor strategy for providing reliable service
21 to our customers.

22 Second, Sierra Club's suggestion that our coal units are not
23 performing well because their capacity factors are decreasing is
24 wrong. Westar's coal units are performing well given their current

1 market mission which is to maintain availability, flexibility and cycle
2 when the market calls them on or off. The current operation of the
3 SPP market is the main reason that the capacity factors have been
4 dropping. As economics have changed in the market place, Westar
5 has responded by offering them in “market” status such that the SPP
6 can cycle them when uneconomic. In fact, as of earlier this year, all
7 Westar fossil units are in market status such that they are only self-
8 scheduled when necessary for safety, reliability, or environmental
9 compliance reasons.

10 As Westar has responded to the changing market dynamics
11 over the past few years, we have started tracking the savings
12 associated with cycling coal units. By starting with the smaller units
13 in 2016, we were able to assess the impacts of cycling while avoiding
14 risk to the larger units. In 2017, JEC units 2 and 3 began cycling and
15 now, in 2018, JEC unit 1 is available for cycling. Internal estimates
16 for fuel savings due to cycling coal units amounted to \$4.7 million in
17 2017 and \$5.3 million YTD in 2018. These savings pass on directly
18 to customers through our RECA.

19 The Westar units are also operating reliably for customers,
20 performing in the 2nd quartile for the industry. Maintaining and
21 operating our diverse generation portfolio allows our customers
22 access to energy from the most economic sources.

1 **Q. IS WESTAR OPPOSED TO RETIRING FOSSIL FUEL**
2 **GENERATION WHEN RETIREMENT MAKES SENSE FOR**
3 **CUSTOMERS?**

4 A. No. In fact, the merger with Great Plains Energy has allowed Westar
5 to accelerate the retirement of several fossil units in the fleet. This
6 includes gas-fired units Murray Gill 3 & 4, Gordon Evans 1 & 2 along
7 with coal-fired Tecumseh unit 7. These fossil retirements are some
8 of our oldest and least-reliable units with a combined capacity of
9 781MW. For the remaining units in our generation fleet, under our
10 flexible retirement plan, we expect to run them to the point where we
11 have extracted maximum benefit for customers. This is
12 accomplished by minimizing capital expenditures and managing
13 operating costs while maintaining unit reliability. Comparing the
14 average unit age at retirement across the country or region – as
15 Sierra Club does – is not a valid measure to determine when a unit
16 should be retired. There are multiple factors and other drivers which
17 can influence strategic direction regarding plant retirements that are
18 not visible in the data presented by Sierra Club.

19 **Q. ARE THE EXTENSIVE REPORTING AND COST-**
20 **EFFECTIVENESS STUDIES PROPOSED BY SIERRA CLUB**
21 **REASONABLE OR NECESSARY?**

22 A. No. Sierra Club offers no real justification for imposition of the
23 onerous requirements it proposes, other than its desire to eliminate

1 coal from Westar's generation fleet. Furthermore, as part of the
2 Commission's order in the merger docket for our merger with Great
3 Plains Energy, the Commission required Westar and KCP&L to work
4 with Staff and CURB to develop an Integrated Resource Plan (IRP)
5 reporting framework for Kansas. There is no need for the
6 Commission to impose reporting requirements for coal plants in this
7 docket when we are working to develop requirements for all publicly
8 owned utilities in the state, related to all generation assets, not just
9 coal.

10 V. DEPRECIATION ISSUES

11 **Q. DO YOU AGREE WITH STAFF WITNESS DUNKEL THAT THE**
12 **DEPRECIABLE LIVES FOR EMPORIA ENERGY CENTER,**
13 **GORDAN EVANS, AND SPRING CREEK SHOULD BE**
14 **EXTENDED FROM 30 AND 40 YEARS TO 50 YEARS BECAUSE**
15 **THE DEPRECIABLE LIFE FOR HUTCHINSON ENERGY CENTER**
16 **IS 60 YEARS?**

17 **A.** No. The expected life for the gas turbine units vary and are
18 dependent on the equipment design, number of starts, the peak and
19 non-peak load history, firing temperature, etc. This can vary from
20 unit to unit depending on the model and the expected utilization of
21 the machine. The Hutchinson units were built in 1974 during a time
22 in the combustion turbine era where computer-aided design was in
23 its infancy and equipment included much larger safety factors than
24 present in modern machines. This means that those units have

1 larger tolerances, lower firing temperatures, and are much more
2 robust than our newer units in question which result in longer life
3 expectancy for the Hutchinson units.

4 Emporia units 1 through 4 are GE LM6000 aero derivatives
5 that went into service in 2008 and are designed with much higher
6 firing temperatures, tight tolerances, and the ability to quickly and
7 easily replace them at the end of life (similar to an airplane's jet
8 engine). These units are also very flexible and thus see over 200
9 starts per year on average whereas the Hutchinson units usually see
10 around 30-40 starts per year. This all contributes to wear and tear
11 on the equipment and a lower life expectancy, due to lower design
12 margin, than at Hutchinson. Units 5 through 7 at Emporia are larger
13 GE 7FA frame-type machines which went into service from 2008-
14 2009 and the same concerns about their life expectancy exist as the
15 smaller Emporia units I just discussed.

16 The units at Spring Creek along with units 1 and 2 at Gordon
17 Evans are GE 7EA machines which all went into service from 2000-
18 2001. Gordon Evans unit 3 is a GE 7FA unit similar to those at
19 Emporia. These are relatively new units that also fire hotter, have
20 tighter tolerances, and are not expected to be nearly as robust as the
21 units at Hutchinson. Based on these factors, Westar does not
22 believe it is reasonable to set their depreciable lives to 50 years.

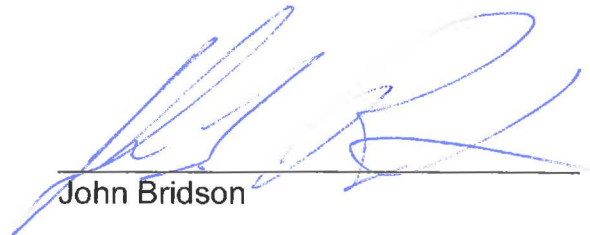
1 A final factor regarding the Hutchinson gas turbines is how the
2 units are utilized by the market. There are system reliability concerns
3 which can cause the units to be called on to supply ancillary services
4 as opposed to energy while also providing value from the market in
5 standby status while they are offline. This is likely due to the large
6 increase in wind production to the west of Wichita and Hutchinson
7 and the need for spinning reserves, voltage control, and units
8 capable of quickly starting and ramping to meet load
9 requirements. These units are rarely used and when they are used
10 it is generally not to provide energy, but to provide voltage and VAR
11 support for the transmission system on high demand days or on days
12 when a strong wind resource exists with low demand on the system.
13 The average capacity factors on these units over the past five years
14 are the lowest of all gas turbines in our fleet. This very low operating
15 time combined with the factors listed above and our decision to make
16 significant re-investment in major overhauls on these units gives us
17 the ability to ensure they will be reliable for many years to come and
18 could extend the life to 60 years.

19 **Q. THANK YOU.**

STATE OF KANSAS)
) ss:
COUNTY OF SHAWNEE)

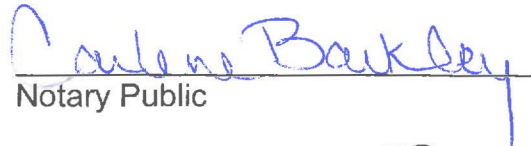
VERIFICATION

John Bridson, being duly sworn upon his oath deposes and states that he is the Sr. Vice President, Generation and Marketing, for Westar Energy, Inc., that he has read and is familiar with the foregoing Rebuttal Testimony, and attests that the statements contained therein are true and correct to the best of his knowledge, information and belief.



John Bridson

Subscribed and sworn to before me this 2nd day of July, 2018.



Notary Public

My Appointment Expires:

April 18, 2021

