

**BEFORE THE STATE CORPORATION COMMISSION
OF THE STATE OF KANSAS**

IN THE MATTER OF THE APPLICATION)	Docket No.
OF ATMOS ENERGY CORPORATION)	
FOR REVIEW AND ADJUSTMENT OF ITS)	
NATURAL GAS RATES)	08-ATMG-<u>280</u>-RTS

DIRECT TESTIMONY OF

GARY L. SMTH

FOR ATMOS ENERGY CORPORATION

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I. NAME AND POSITION

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Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

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A. My name is Gary L. Smith. I am Director of Customer Revenue Management for Atmos Energy Corporation. My business address is 5430 LBJ Freeway, Dallas, Texas 75240.

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II. BACKGROUND AND QUALIFICATIONS OF WITNESS

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Q. PLEASE DESCRIBE YOUR CURRENT RESPONSIBILITIES, AND PROFESSIONAL AND EDUCATIONAL BACKGROUND.

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A. In July of this year, I assumed my current position. In that role I am responsible for consolidating revenue cycle items related to billing, payments, and collections, into one department in order for Atmos to more tightly coordinate these aspects of our business with our desire to improve our customer service. In addition, I manage the Company's energy assistance program. In my previous position as Vice President-Marketing and Regulatory Affairs for Atmos' Kentucky/Mid-States operations, I was responsible for rates and regulatory affairs, as well as directing the marketing plans and strategies for natural gas utility services to

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1 residential, commercial, and industrial sales and transportation markets in the
2 Kentucky/Mid-States division.

3 I am a 1983 graduate of the University of Kentucky, with a Bachelor of Science
4 degree in Civil Engineering. I have worked for Atmos Energy Corporation or its
5 predecessor, Western Kentucky Gas Company, since 1984.

6 **Q. HAVE YOU EVER SUBMITTED TESTIMONY BEFORE THE KANSAS
7 CORPORATION COMMISSION?**

8 A. No.

9 **Q. HAVE YOU TESTIFIED ON MATTERS BEFORE OTHER STATE
10 REGULATORY COMMISSIONS?**

11 A. Yes, I have testified on decoupling and other matters in dockets involving Atmos
12 before the Kentucky Public Service Commission (KPSC), the Georgia Public
13 Service Commission (GPSC), and the Missouri Public Service Commission
14 (MPSC) and the Tennessee Regulatory Authority (TRA).

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16 **III. SUMMARY OF TESTIMONY**

17 **Q. WHAT SUBJECTS ARE COVERED BY YOUR DIRECT TESTIMONY IN
18 THIS CASE?**

19 A. My testimony supports the Company's proposal to incorporate a Customer
20 Utilization Adjustment (CUA). The CUA will compliment the Company's
21 Weather Normalization Adjustment (WNA) tariff. It is designed to compensate
22 for customer volume variances associated with factors other than weather. I will
23 also support our proposed rate structures and the consolidation of base rates and
24 purchase gas adjustments throughout the Company's Kansas operations.

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26 **IV. REVIEW OF CUSTOMER VOLUME VARIANCES AND
27 THEIR EFFECT ON COMPANY REVENUES**

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29 **Q. PLEASE EXPLAIN THE IMPACT OF CUSTOMER VOLUME CHANGES
30 ON ATMOS ENERGY'S FINANCIAL PERFORMANCE.**

31 A. Under traditional rate design, a utility's authorized revenue requirement,
32 exclusive of gas costs, is divided between a fixed monthly customer charge

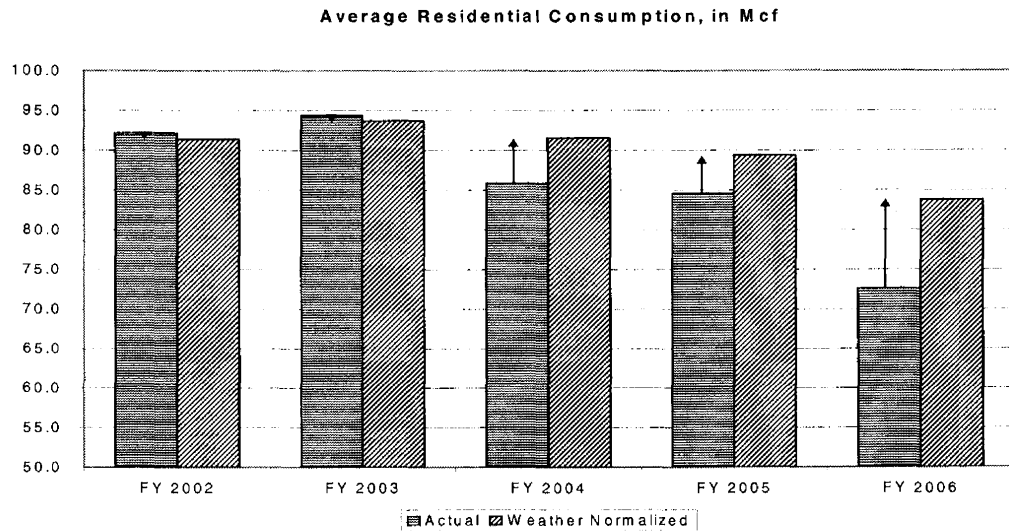
1 component and a volumetric rate component charged per unit of gas sold or
2 transported. The volumetric charge is calculated based upon the level of sales or
3 transportation volumes at normal weather conditions for the annual period. The
4 vast majority of non-gas costs borne by a utility, and correspondingly its revenue
5 requirements, are fixed, and are basically unaffected by the volumes sold or
6 transported. Thus, as annual volumes drop below the weather-normalized rate
7 case volumes upon which the revenue requirements were based, the utility under-
8 recovers its authorized non-gas revenues. Alternatively, higher annual volumes
9 lead to recovery of non-gas revenues above the established revenue requirement.

10 **Q. WHAT FACTORS CAUSE VARIATIONS IN CUSTOMER USAGE**
11 **PATTERNS FROM THE CONSUMPTION BASIS USED IN**
12 **DETERMINING RATES?**

13 A. Weather is the factor typically having the greatest influence on customer usage
14 variations from the assumptions utilized in deriving volumetric distribution rates.
15 Many customers, particularly in the residential and commercial classes, use
16 natural gas for space heating. For most residential customers and for many
17 commercial customers, the majority of their annual gas consumption is used for
18 space heating. Since volumetric rates are set in a comprehensive rate case based
19 upon "normal" outdoor temperatures, if weather is warmer than normal, customer
20 usage will be lower than the volumes assumed in setting the rates. Alternatively,
21 if weather is colder than normal, customer usage will be greater than the volumes
22 assumed in setting the rates. WNA mechanisms address the volume variances
23 caused by weather. Chart GLS-1 shows the variability in actual residential
24 volumes in Kansas from year-to-year, and also shows the adjusted volumes that
25 would have occurred if weather had been normal.

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Chart GLS-1



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The WNA mechanism is designed to adjust the Company’s non-gas revenues to compensate for the volume variances associated with abnormal weather, represented as arrows in the preceding chart. The benefit of a WNA is that neither the customer nor the Company bears an advantage or disadvantage as a result of abnormal weather during any heating season.

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Q. ARE THERE FACTORS OTHER THAN WEATHER THAT INFLUENCE CUSTOMER CONSUMPTION?

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A. Yes. Although weather is the primary driver, other factors, such as improved efficiency and conservation also influence gas consumption over time. The gas industry as a whole is faced with declining usage per customer, and Atmos Energy’s Kansas service area is no exception. Chart GLS-2 graphs the weather-normalized consumption for Atmos Energy’s residential customers in Kansas, and a trendline for the period

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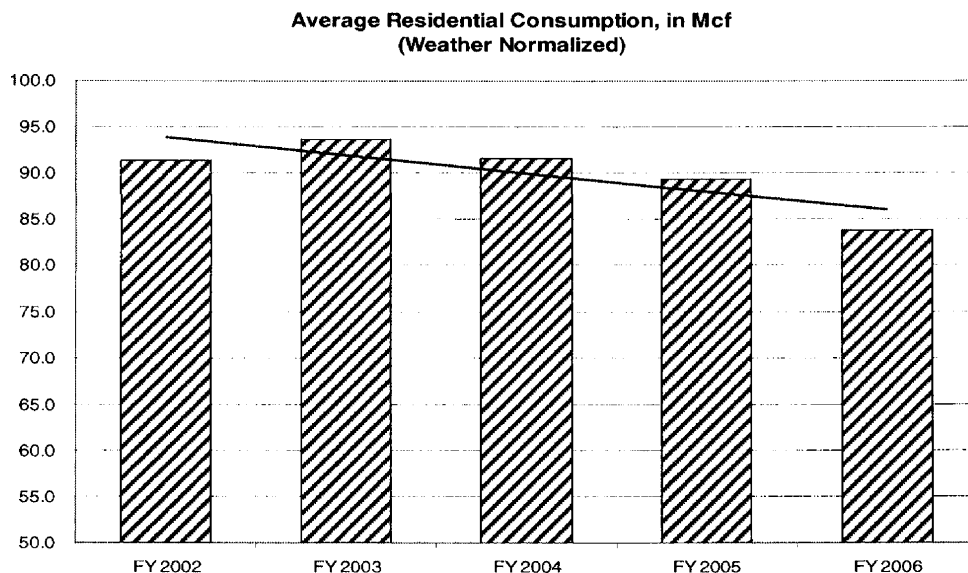
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Chart GLS-2



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A 2004 study conducted by the American Gas Association (AGA) concluded that, removing the effects of weather, natural gas usage per household, which has dropped by over 20% since 1980, will continue to decline over the next several years. This decline is due in large part to conservation measures, including progressive increases in the energy-efficiency of appliances and more efficient new homes. In addition, utilities have seen consumers heighten their conservation efforts in response to higher pass-through gas supply prices in recent years.

Q. HOW DO THESE CONSUMPTION PATTERNS IMPACT ATMOS ENERGY’S NON-GAS REVENUES?

A. While the WNA tariff has neutralized the impact of weather on the Company’s ability to recover its authorized revenue requirements, the Company remains fully exposed to changes in customer usage patterns beyond those associated with weather. In today’s environment of higher natural gas supply prices, Atmos Energy wishes to align its interests with those of its customers in regard to efficient energy use. Unfortunately, traditional and current rate designs encourage the promotion of increased gas consumption, as the way for a gas company to recover its fixed costs and its authorized revenue requirements.

V. WNA TARIFF AND THE PROPOSED CUA RIDER

1 **Q. IS ATMOS ENERGY PROPOSING ANY MODIFICATIONS TO THE**
2 **EXISTING WNA TARIFF?**

3 A. The Company does not propose any changes to the WNA mechanism, other than
4 updating the heat load and base load factors to be utilized in calculating the WNA
5 adjustment on a customer's bill. Company witness Cagle is addressing these
6 updates in his testimony.

7 In 2003, in Docket No. 03-ATMG-539-TAR, the Commission adopted the WNA
8 tariff for Atmos. The WNA tariff achieves its purpose by protecting both the
9 consumer and the company from fluctuations in gas consumption caused by
10 weather that is colder or warmer than normal. However, as I discussed above,
11 even with the WNA, the Company's collection of non-gas revenues remains
12 linked to volumes of gas sold.

13 **Q. PLEASE DESCRIBE THE PURPOSE OF THE PROPOSED CUSTOMER**
14 **UTILIZATION ADJUSTMENT.**

15 A. The proposed CUA would further "decouple," or break the link between, the
16 Company's revenue and the quantity of gas consumed by its customers. As noted
17 previously, the Company's cost of service is recovered through both monthly and
18 volumetric charges. However, excluding the cost of commodity gas supply, very
19 few gas utility costs are variable and thus driven by changes in volume.
20 Therefore, the Company's cost of service, while almost exclusively fixed in
21 nature, is dependent on sustained volume levels to afford recovery of authorized
22 revenues. As shown previously in Chart GLS-2, weather-normalized volumes
23 consumed by the Company's customers have been declining and will continue to
24 do so. The CUA would address these non-weather-related volume changes.

25 Atmos Energy's CUA would annually compare the actual non-gas revenues per
26 customer for each applicable rate schedule, including the WNA revenue, to those
27 established in this docket. The resulting difference within each class then would
28 be multiplied by the actual number of customers, to determine the excess revenue
29 to be refunded to, or the revenue deficiency to be collected from, each class. The
30 excess or deficiency then would be divided by the annual projected volume for
31 each class, to determine the CUA charge or credit rate.

1 **Q. WILL THE CUA BE "TRUED UP"?**

2 A. Yes. The calculation would include a cumulative annual "true up" to ensure that
3 the Company does not over- or under-collect from the ratepayer. The true up will
4 work similar to the ACA (actual cost adjustment) of the PGA (purchased gas
5 adjustment).

6 **Q. WILL THE APPROVAL OF THE CUA GUARANTEE THAT ATMOS
7 ENERGY WILL ALWAYS EARN ITS ALLOWED RATE OF RETURN?**

8 A. No. As previously stated, the CUA, like the WNA tariff, merely ensures that the
9 Company's ability to recover the costs approved in this docket is not held hostage
10 to fluctuations in gas consumption. The Company is still responsible for
11 controlling its costs, and remains subject to the overall risks and uncertainties
12 associated with doing business. The proposed CUA only compensates the
13 Company for lost non-gas revenues the Company has been authorized to recover
14 by this Commission, and its approval will simply provide the Company with a
15 reasonable opportunity to recover its authorized non-gas revenues.

16 **Q. WHAT ARE THE LARGER POLICY IMPLICATIONS OF
17 DECOUPLING?**

18 A. The practice of allowing gas utilities to recover fixed costs through the use of
19 volumetric rates was initiated years ago with the underlying objective of
20 motivating gas utilities to sign up new customers and increase gas sales. Since
21 the dramatic rise of natural gas prices in 2000-2001, public policy has shifted
22 away from promoting increased gas consumption. Instead, policymakers have
23 stressed the importance of encouraging conservation in order to reduce overall
24 demand, and place downward pressure on skyrocketing gas prices.

25 One industry analyst described volumetric rate design as an obsolete anomaly in
26 light of recent changes in public policy towards conservation:

27 As the fixed charges appear year in and year out regardless of
28 gas usage, the volumetric approach to cost recovery for operating
29 a gas distribution system is a faulty equation which needs to be
30 rectified in ratemaking. It would appear therefore, that unless
31 and until this anomaly is corrected, the LDC [Local gas

1 Distribution Company] would lack the necessary tools with
2 which to earn its allowed rate of return.¹

3 To the extent that conservation efforts affect volumes sold, and correspondingly,
4 the Company's non-gas commodity revenue recovery, the current rate design has
5 the unintended consequence of pitting the Company's financial performance
6 against conservation efforts. The proposed CUA will decouple the collection of
7 non-gas revenues from the volumes of gas consumed, and thus remove the current
8 disincentive to encourage energy efficiency and conservation.

9 **Q. WHAT EVIDENCE EXISTS TO SUPPORT THIS SHIFT IN POLICY
10 TOWARDS CONSERVATION AND AWAY FROM RATE DESIGNS
11 THAT ENCOURAGE INCREASED GAS SALES?**

12 A. Numerous policy groups and government bodies have issued public statements on
13 the issue. The following list, while certainly not exhaustive, outlines the most
14 recent examples of such public policy statements:

- 15 • In July 2004, the AGA and the Natural Resources Defense Council
16 ("NRDC") issued a joint statement encouraging state commissions to
17 consider mechanisms to decouple the link between volumes sold and
18 revenues: "NRDC and AGA agree on the importance of state Public
19 Utility Commissions' consideration of innovative programs that encourage
20 total energy efficiency and conservation in ways that align the interests of
21 state regulators, natural gas utility company customers, utility
22 shareholders, and other stakeholders." A copy of the Joint Statement is
23 attached as Exhibit GLS 1. It expressly recognizes the link between
24 conservation and controlling the rising costs of natural gas, and notes that
25 if companies, commissions and consumers work together to make natural
26 gas consumption more efficient, particularly on peak days, and reduce
27 overall demand, many experts believe we can put more downward
28 pressure on natural gas prices and decrease price volatility. The Joint

¹ J Moody's Investors Service Special Comment *Local Gas Distribution Companies: Update on Revenue Decoupling and Implications for Credit Ratings*, p. 4 (June 2006).

1 Statement acknowledges that decoupling mechanisms could have
2 significant widespread benefits, including:

- 3 ○ Customers could save money by using less natural gas;
- 4 ○ Reduced overall use will help to push down short-term natural gas
5 prices at times when markets are under stress, thereby reducing
6 costs for all customers (whether or not they participate in the utility
7 program);
- 8 ○ Utilities would recover their costs and have a fair opportunity to
9 earn their allowed return;
- 10 ○ State policies to encourage economic development could be
11 enhanced by increased energy efficiency and lower business
12 energy costs;
- 13 ○ State PUCs [Public Utility Commissions] would be able to support
14 larger state policy objectives as well as programs that reflect the
15 public's desire to use energy efficiently and wisely.

16 The Joint Statement concludes that in "today's climate of rapidly changing
17 natural gas prices, such reforms make good sense for consumers,
18 shareholders, state governments, and the environment."

- 19 • Also in July 2004, prompted by the concerns cited in the Joint Statement,
20 the National Association of Regulatory Utility Commissioners
21 ("NARUC") issued a resolution encouraging regulators to approve
22 decoupling mechanisms for the utilities they regulate. A copy of the
23 resolution is attached as Exhibit GLS-2. The 2004 NARUC Resolution
24 states, in relevant part:

25 "WHEREAS, the Natural Resources Defense Council
26 (NRDC), the American Gas Association (AGA) and the
27 American Council for an Energy Efficient Economy
28 (ACEEE) have urged public utility commissions to align
29 the interests of consumers, utility shareholders, and society
30 as a whole by encouraging conservation. Among the
31 mechanisms supported by these groups is the use of

1 automatic rate true-ups *to ensure that a utility's*
2 *opportunity to recover authorized fixed costs is not held*
3 *hostage to fluctuations in retail gas sales.*" (emphasis
4 added)

- 5 • In November 2005, NARUC issued a second resolution, which, citing
6 record high gas prices and damage suffered from Hurricanes Katrina and
7 Rita, again encouraged state commissions to "implement innovative rate
8 designs that will encourage energy conservation and energy efficiency that
9 will assist in moderating natural gas demand and reducing upward
10 pressure on natural gas prices." A copy of the 2005 NARUC Resolution is
11 attached as Exhibit GLS-3.
- 12 • Congress has also weighed in on decoupling. The Energy Policy Act of
13 2005 requires the U.S. Department of Energy, in consultation with
14 NARUC and the National Association of State Energy Officials, to
15 conduct a study of state and regional policies to promote energy
16 conservation. Under the Act, those policies should consider methods of
17 removing disincentives for gas and electric utilities to implement energy
18 efficient programs.
- 19 • Also at the federal level, the U.S. Environmental Protection Agency's
20 recently initiated Clean Energy Policy Initiative will review decoupling in
21 terms of evaluating ways to remove disincentives for natural gas and
22 electric utilities to promote energy efficiency.

23 **Q. HAVE OTHER STATES ADOPTED MECHANISMS TO DECOUPLE**
24 **REVENUES FROM VOLUMES?**

25 A. Yes. In a recent Special Comment on decoupling, Moody's Investors Service
26 concluded that "[w]hile RD [revenue decoupling] may have originally begun as a
27 regional concept in certain jurisdictions, it has quickly become a nationwide
28 phenomenon that will challenge regulators and gas utilities alike, as they seek to
29 correct a structural imbalance in their rate design that has become increasingly

1 difficult to ignore.”² In addition to WNA mechanisms, which have been in use
2 since the 1980s, several states have approved decoupling mechanisms for gas
3 utilities. Pacific Gas and Electric in California was the first gas utility to adopt a
4 form of a decoupling mechanism, starting in 1978. As of August 2007, 13 state
5 commissions have approved decoupling mechanisms for 21 gas utilities,
6 including:

- 7 • Arkansas Western in Arkansas,
- 8 • Pacific Gas & Electric, San Diego Gas & Electric, Southern California
9 Gas and Southwest Gas in California,
- 10 • Public Service Company of Colorado in Colorado,
- 11 • Citizens Gas & Coke and Vectren in Indiana,
- 12 • Baltimore Gas & Electric and Washington Gas in Maryland,
- 13 • Atmos Energy and Missouri Gas Energy in Missouri,
- 14 • New Jersey Natural Gas and South Jersey Gas in New Jersey,
- 15 • Vectren in Ohio,
- 16 • Cascade Natural Gas and Northwest Natural Gas in Oregon,
- 17 • Piedmont Natural Gas in North Carolina,
- 18 • Xcel Energy in North Dakota,
- 19 • Questar Natural Gas in Utah, and
- 20 • Avista Corporation and Cascade in Washington.

21 Additionally, numerous gas utilities have filed decoupling proposals for approval
22 in nine states and the District of Columbia. Proposals include:

- 23 • Arkansas Oklahoma and CenterPoint Energy (Arkansas)
- 24 • UNS Gas (Arizona)
- 25 • Chesapeake Utilities (Delaware)
- 26 • Washington Gas (DC)
- 27 • Peoples Gas / Integrys (Illinois)
- 28 • Consolidated Edison and National Fuel Gas Distribution (New York)

² Moody's Investors Service Special Comment *Local Gas Distribution Companies: Update on Revenue Decoupling and Implications for Credit Ratings*, p. 6 (June 2006).

- 1 • Duke Energy and East Ohio Gas (Ohio)
- 2 • Chattanooga Gas (Tennessee)
- 3 • Washington Gas (Virginia), and
- 4 • Wisconsin Gas (Wisconsin)

5 **Q. HAVE THE DECOUPLING MECHANISMS THAT HAVE BEEN**
6 **IMPLEMENTED IN OTHER STATES BEEN SUCCESSFUL IN**
7 **PRODUCING POSITIVE BENEFITS TO COMPANIES AND**
8 **CONSUMERS?**

9 A. Yes. Members of the Maryland Public Service Commission Staff have reported
10 that the decoupling mechanism implemented for Baltimore Gas and Electric has
11 fulfilled its regulatory objectives, including: (1) producing more stable revenues
12 by eliminating attrition caused by declining usage; (2) reducing the volatility of
13 gas bills; and (3) providing incentives for conservation, while at the same time
14 remaining easy for the utility to administer and the commission staff to monitor.
15 A 2005 study conducted for Northwest Natural Gas concluded that under its
16 decoupling mechanism: (1) revenues had stabilized; (2) the company had shifted
17 its focus from marketing to promoting energy efficiency; and (3) service quality
18 did not decline.

19 **Q. HOW WOULD THE PROPOSED CUA BENEFIT CUSTOMERS?**

20 A. The CUA would permit the Company to promote conservation without
21 jeopardizing its recovery of authorized revenues. Conservation will benefit
22 consumers, as it will aid in lowering their gas bills. The CUA merely seeks to
23 remedy the current misalignment of interests between shareholders and
24 customers. Rising natural gas market prices in recent years are generally
25 attributed to the strain that growing demand has placed on the nation's gas supply.
26 While support for increased supplies is a part of the solution, conservation is
27 equally important. In addition, conservation is something each individual can act
28 upon and directly influence in his home or business. Subjecting the Company to
29 traditional rate design does not afford a reasonable opportunity for the Company
30 to achieve its authorized revenue requirements because the fixed costs that we
31 incur are dependent on sustained usage at current levels. Failing to align the

1 interests of the utility service provider with its consumers' efforts to conserve
2 energy, in this price environment, does not promote the best interests of Kansas
3 ratepayers.

4 **Q. IS ATMOS ENERGY ENCOURAGING ENERGY CONSERVATION?**

5 Yes. Atmos Energy is committed to educating its customers on energy efficiency
6 as well as partnering with other stakeholders to achieve long-term benefits to
7 customers through reducing the demand for energy and thus lowering the cost of
8 energy. The Company's common conservation programs throughout its 12-state
9 utility operations involve educational materials for customers and website energy
10 management tools. Additionally, Atmos Energy supplements these efforts in
11 certain jurisdictions with specific programs to aid energy efficiency
12 improvements and weatherization efforts.

13 **Q. PLEASE DESCRIBE THOSE SUPPLEMENTAL, STATE SPECIFIC**
14 **EFFORTS.**

15 A. From my experience in the Kentucky/Mid States division, I am very familiar with
16 ongoing programs in both Kentucky and Missouri.

17 **Q. PLEASE DESCRIBE THE PROGRAM IN KENTUCKY.**

18 A. The current demand side management program in Kentucky, ATMOS ENERGY
19 CARES, began in 2000. The program provides supplemental funding for certain
20 weatherization efforts by area community action agencies for low-income
21 customers. The program is managed by a collaborative including Atmos Energy,
22 the Kentucky Association for Community Action, the Attorney General of the
23 Commonwealth of Kentucky, and the Kentucky Legal Aid Society. ATMOS
24 ENERGY CARES annually funds approximately \$200,000 toward weatherization
25 programs, with targeted spending for qualifying homes at \$1500 per home. The
26 program cost is borne by Atmos Energy's residential customers in Kentucky.

27 **Q. PLEASE DESCRIBE THE MISSOURI PROGRAM.**

28 A. In March of this year, the MPSC approved a decoupled rate design for Atmos
29 Energy, based upon an agreement between Commission Staff and the Company.
30 As part of that agreement, and in an effort to align the interests of the Company
31 with those of its customers, Atmos Energy has been working collaboratively with

1 the Staff, the Office of Public Counsel and the Department of Natural Resources
2 to develop an Energy Conservation and Efficiency Program. The program is
3 intended to assist customers in reducing their consumption of natural gas through
4 education, conservation and weatherization.

5 The Company has committed to provide annual funding of approximately
6 \$165,000 for the program. In the first year of the program, \$100,000 will be
7 designated to low-income home weatherization, \$60,000 will fund rebates for
8 high energy efficiency furnaces/boilers/combo-heat systems, and \$5,000 will be
9 dedicated to educating and promoting energy conservation to K-12th grade
10 students in its Missouri territory. The amounts designated to each aspect of this
11 dynamic program will be reviewed and evaluated annually by the collaborative
12 group to determine if the funds need to be reallocated or if new elements should
13 be added to the Program.

14 The Energy Conservation and Efficiency Program was recently approved by the
15 MPSC and placed into affect on August 31, 2007. Further Program detail,
16 including information on eligibility and how to obtain the available assistance, is
17 provided in the comprehensive website designed by the Company to help promote
18 the program and assist its customers.

19 **Q. DOES THE CUA NEGATE THE BENEFITS OF CONSERVATION**
20 **MEASURES TAKEN BY CUSTOMERS?**

21 **A.** No, it does not. A customer's conservation efforts will continue to be rewarded
22 through the avoidance of incremental gas costs. Gas commodity costs constitute
23 the greatest portion of the customer's bill, and with gas supply prices still above
24 historic levels, customers would remain fully motivated to avoid consuming any
25 volume unnecessarily. The Company, which merely passes through the gas costs
26 incurred dollar-for-dollar, would be pleased to fully support the customer's efforts
27 to avoid purchasing an MCF of gas; unfortunately, our existing rate design
28 attaches the largest portion of our authorized revenue requirement to that same
29 MCF conserved. The CUA would realign the interests of customers and
30 shareholders in support of gas conservation.

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VI. RATE DESIGN & RATE CONSOLIDATION

Q. PLEASE DESCRIBE HOW THE COMPANY DESIGNED RATES IN THIS PROCEEDING

A. I utilized the normalized billing determinants, as included in Section 17A of the Minimum Filing Requirements (“MFR”) and referenced the Class Cost of Service Analysis prepared by Company Witness Petersen and included in Section 14 of the MFR to develop the rates proposed in this proceeding.

Q. WHAT WERE YOUR GOALS FOR DESIGNING RATES?

In conjunction with the Company’s existing WNA and the Company’s CUA proposal, the primary goal of designing rates in this case is to 1) rebalance the fixed and variable elements in our distribution rates to more accurately reflect the underlying cost characteristics of our service 2) consolidate base rates into one set of statewide rates, and 3) establish rates for each class that recover the appropriate contribution to our overall revenue requirement.

Q. WHAT ARE THE PROPOSED RATES?

A. A summary of the rates shown on Schedule 17A are as follows:

	Monthly Facility Charge	Volumetric Charge per 100 cubic feet
Residential Firm	\$13.75	\$0.14026
Commercial	\$34.00	\$0.13526
Schools	\$34.00	\$0.13526
Small Generator	\$34.00	\$0.13526
Irrigation Engine	\$34.00	\$0.07500
Industrial Sales	\$250.00	\$0.07800/.07000

Q. HOW DO THESE RATES ACCOMPLISH THE GOAL OF REBALANCING FIXED AND VARIABLE CHARGES TO MORE ACCURATELY REFLECT THE UNDERLYING COST CHARACTERISTICS?

A. As I stated earlier in my testimony, the majority of a natural gas utilities costs are fixed and unaffected by the volumes sold or transported. Under the existing tariff

1 rates the Company is recovering only about 32% of its revenue requirement
2 through facilities charges. Under the proposed rates, approximately 50% of the
3 revenue requirements would be recovered through facilities charges.

4 **Q. HOW DOES THE PROPOSED RECOVERY OF 50% OF REVENUE**
5 **REQUIREMENTS THROUGH FACILITY CHARGES COMPARE TO**
6 **OTHER COMPANIES?**

7 A. I understand that in Aquila's last Kansas rate case, their customer facility charge
8 as a percentage of revenue requirement was approximately 65%. Aquila's
9 monthly residential facility charge is currently \$16.

10 **Q. WHY IS \$13.75 THE CORRECT LEVEL FOR THE MONTHLY**
11 **RESIDENTIAL FACILITY CHARGE?**

12 A. I believe that the proposed \$13.75 per month facilities charge will appropriately
13 move toward greater cost recovery through non-volumetric rates, and in an
14 incremental and rational manner that minimizes the shifting of cost recovery
15 between lower usage residential customers (non-space heating) and higher
16 volume space heating residential customers.

17 **Q. HOW DO THE ABOVE RATES ACCOMPLISH THE GOAL OF**
18 **ACHIEVING THE RATE CONSOLIDATION?**

19 A. In the last rate case, the Company and Commission staff agreed to consolidate
20 from six rate areas down to the existing two. Southwest Kansas was not
21 consolidated because the increase in the volumetric portion of the rate, as
22 compared to the volumetric portion that existed at the time was going to be
23 somewhat higher if consolidated with the remainder of the state. As proposed in
24 this case, the volumetric portion will be slightly lower than what exists today.

25 **Q. DO YOU HAVE ANY OTHER COMMENTS REGARDING THE**
26 **PROPOSED RATES?**

27 A. Yes. In the past, the rate schedule applicable to schools have had a lower
28 volumetric rate than for other customer classes. The proposed volumetric rates in
29 this case do not represent a large increase for schools, therefore I have proposed
30 one volumetric rate for all non-residential firm customers, exclusive of irrigation.

1 **Q. DO THE RATES YOU PROPOSE ACCOMPLISH THE THIRD GOAL OF**
2 **RECOVERING THE APPROPRIATE REVENUE FROM EACH CLASS?**

3 A. Yes. As shown in the Class Cost of Service model (Schedule 14; page 1 of 19,
4 line 23), each class reasonably contributes to the overall requested return on
5 investment of 8.5%.

6 **Q. DO YOU HAVE ANY OTHER REMARKS REGARDING RATE**
7 **CONSOLIDATION?**

8 A. Yes. In addition to consolidating base rates, I would recommend that the
9 Commission also authorize the Company to consolidate Purchased Gas
10 Adjustment (PGA) tariffs as part of this proceeding. I base this recommendation
11 on an analysis that demonstrates that residential customers on the Southwest
12 division PGA would have paid \$25 less, or 4%, had they been on the 'Kansas'
13 division PGA. The unique supply situation that existed prior to this case for the
14 Southwest Division (gas was purchased locally and entered the distribution
15 system through gathering lines and compressors owned by the Company and
16 included in base rates) no longer exists.

17 **Q. HOW WOULD SOUTHWEST DIVISION CUSTOMER'S BENEFIT**
18 **FROM A CONSOLIDATED PGA?**

19 A. The Company has no gas storage options in Southwest Kansas. Those customers
20 would derive benefits of greater price stability, as already in place in the
21 remainder of Kansas through use of gas storage.

22 **Q. DO YOU HAVE ANY CONCLUDING REMARKS?**

23 A. Continuation of the WNA, along with approval of the CUA, is good regulatory
24 policy because it is in the best interests of both ratepayers and Atmos Energy. It
25 will benefit ratepayers by adding stability to their annual energy bill. The CUA
26 will benefit Atmos Energy by providing the opportunity to collect the authorized
27 revenue required to recover its costs and earn a fair return, regardless of
28 fluctuations in sales due to weather and conservation efforts. This will afford the
29 Company the ability to continually and consistently make new investments, and
30 provide safe and reliable service year after year at the level of excellence
31 ratepayers have come to expect. It will allow Atmos the ability to fully support

1 energy efficiency and conservation efforts without being penalized as a result of
2 lower sales customers. For the reasons stated above, and especially in such times
3 of uncertainty in our nation's energy environment, approval of this rider is good
4 regulatory policy, and good for the State of Kansas.

5 Establishing rates as I have proposed would incrementally move toward greater
6 cost recovery through the fixed facilities charges, consolidate both base rates and
7 PGA rates, and seek equitable contributions to our revenue requirements from
8 each customer class.

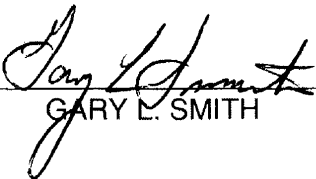
9 **Q. DOES THAT CONCLUDE YOUR TESTIMONY?**

10 A. Yes.

VERIFICATION

STATE OF TEXAS)
) ss.
COUNTY OF DALLAS)

Gary L. Smith, being duly sworn upon his oath, deposes and states that he is Director of Customer Revenue for Atmos Energy Corporation; that he has read and is familiar with the foregoing Direct Testimony filed herewith; and that the statements made therein are true to the best of his knowledge, information, and belief.



GARY L. SMITH

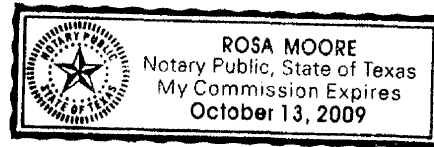
Subscribed and sworn to before me this 12 day of September 2007.

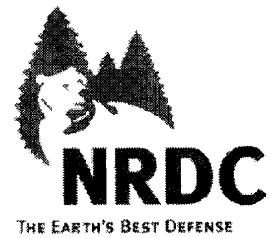


NOTARY PUBLIC

My appointment Expires:

10-13-2009





**Joint Statement of the American Gas Association and the
Natural Resources Defense Council**

Submitted to the National Association of Regulatory Utility Commissioners
July 2004

The American Gas Association (AGA) and the Natural Resources Defense Council (NRDC) recognize the many benefits of using clean-burning natural gas efficiently to provide high quality energy services in all sectors of the economy. This statement identifies ways to promote both economic and environmental progress by removing barriers to natural gas distribution companies' investments in urgently needed and cost-effective resources and infrastructure.

NRDC and AGA agree on the importance of state Public Utility Commissions' consideration of innovative programs that encourage increased total energy efficiency and conservation in ways that will align the interests of state regulators, natural gas utility company customers, utility shareholders, and other stakeholders. Cost-effective opportunities abound to improve the efficiency of buildings and equipment in ways that promote the interests of both individual customers and entire utility systems, while improving environmental quality. For example, when energy supply and delivery systems are under stress, even relatively modest reductions in use can yield significant additional cost savings for all customers by relieving strong upward pressures on short-term prices.

NRDC and AGA also encourage state Commissions to support gas distribution company efforts to manage volatility in energy prices and reduce volatility risks for customers.

The Energy Efficiency Problem: Regulated Natural Gas Utilities are Penalized for Aggressively Promoting Energy Efficiency

Local natural gas distribution companies (gas utilities) have very high fixed costs. These fixed costs include the costs of maintaining system safety and reliability throughout the year, staffing customer service telephone lines 24 hours a day and doing what it takes each day of the year to ensure the safe and reliable delivery of natural gas to homes, schools, hospitals, retailers, factories and other customers.

Natural gas utilities typically purchase natural gas on behalf of their customers, and pass through the cost without markup. This means that natural gas utilities do not

profit from their acquisitions of natural gas to serve customer needs. The profit (authorized level of rate of return) comes from the rates utilities charge for transporting the natural gas to customers' homes and businesses.

The vast majority of the non-commodity costs of running a gas distribution utility are fixed and do not vary significantly from month to month. However, traditional utility rates do not reflect this reality. Traditional utility rates are designed to capture most of approved revenue requirements for fixed costs through volumetric retail sales of natural gas, so that a utility can recover these costs fully only if its customers consume a certain minimum amount of natural gas (these amounts are normally calculated in rate cases and generally are based on what customers consumed in the past). Thus, many states' rate structures offer – quite unintentionally – a significant financial disincentive for natural gas utilities to aggressively encourage their customers to use less natural gas, such as by providing financial incentives and education to promote energy-efficiency and conservation techniques.

When customers use less natural gas, utility profitability almost always suffers, because recovery of fixed costs is reduced in proportion to the reduction in sales. Thus, conservation may prevent the utility from recovering its authorized fixed costs and earning its state-allowed rate of return. In this important respect, traditional utility rate practices fail to align the interests of utility shareholders with those of utility customers and society as a whole. This need not be the case. Public utility commissions should consider utility rate proposals and other innovative programs that reward utilities for encouraging conservation and managing customer bills to avoid certain negative impacts associated with colder-than-normal weather. There are a number of ways to do this, and NRDC and AGA join in supporting mechanisms that use modest automatic rate true-ups to ensure that a utility's opportunity to recover authorized fixed costs is not held hostage to fluctuations in retail gas sales.¹ We also support performance-based incentives designed to allow utilities to share in independently verified savings associated with cost-effective energy efficiency programs.

Many states' rate structures also place utilities at risk for variations in customer usage based on variations in weather from a normal pattern. This variation can be both positive and negative. Utilities' allowed rate of return is premised on the

¹For example, in 2003 the Oregon Public Utility Commission approved a "conservation tariff" for Northwest Natural Gas Company (NW Natural) "to break the link between an energy utility's sales and its profitability, so that the utility can assist its customers with energy efficiency without conflict." The conservation tariff seeks to do that by using modest periodic rate adjustments to "decouple" recovery of the utility's authorized fixed costs from unexpected fluctuations in retail sales. See Oregon PUC Order No. 02-634, *Stipulation Adopting Northwest Natural Gas Company Application for Public Purpose Funding and Distribution Margin Normalization* (Sept. 12, 2003). In California, PG&E and other gas utilities have a long tradition of investment in energy efficiency services, including those targeting low-income households, and the PUC is now considering further expansion of these investments along with the creation of performance-based incentives tied to verified net savings. California also pioneered the use of modest periodic true-ups in rates to break the linkage between utilities' financial health and their retail gas sales, and has now restored this policy in the aftermath of an ill-fated industry restructuring experiment. Thus, in March 2004, Southwest Gas Company received an order that authorizes it to establish a margin tracker that will balance actual margin revenues to authorized levels.

expectation that weather will be normal, on average, and that customer use of gas will maintain a predictable pattern going forward. Proposals by utilities to decouple revenues from both conservation-induced usage changes and variations in weather from normal have sometimes been characterized as attempts to reduce utilities' risk of earning their authorized return. The result of these rate reforms, in this regulatory view, should be a lowered authorized return. But reducing authorized returns would penalize utilities for socially beneficial advocacy and action, including efforts to create mechanisms that minimize the volatility of customer bills.

Our shared objective is to give utilities real incentives to encourage conservation and energy efficiency. With properly designed programs, the benefits could be significant and widespread:

- Customers could save money by using less natural gas;
- Reduced overall use will help push down short-term prices at times when markets are under stress, reducing costs for all customers (whether or not they participate in the utility programs);
- Utilities would recover their costs and have a fair opportunity to earn their allowed return;
- State policies to encourage economic development could be enhanced by increased energy efficiency and lower business energy costs;
- State PUCs would be able to support larger state policy objectives as well as programs that reflect the public's desire to use energy efficiently and wisely.

In today's climate of rapidly changing natural gas prices, such reforms make good sense for consumers, shareholders, state governments, and the environment.

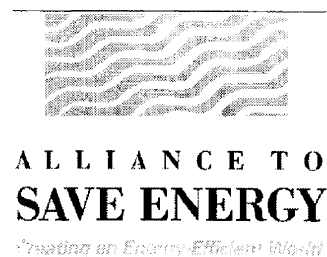
Natural Gas Consumers, Price Volatility and Resource Portfolio Management.

Another area of concern shared by NRDC and AGA is the impact of natural gas price volatility on natural gas consumers, which can be exacerbated by limited diversification of utilities' resource portfolios. Today many of the nation's natural gas utilities find themselves relying on short-term markets for most of their gas needs, with either the encouragement or the acquiescence of their regulators. During much of the 1990's this approach was typically advantageous to consumers, as the market price of natural gas was generally low and did not fluctuate dramatically. As wholesale natural gas prices have risen since 2000 and become more volatile, however, many utilities and commissions are reconsidering this emphasis on short-term market purchases.

While purchasing practices based on short-term supply contracts may offer consumers relatively low-cost natural gas, those consumers are also exposed to more volatile prices and natural gas bills that may rise and fall unpredictably. Public Utility Commissions should favorably consider gas distribution company proposals to manage volatility, such as through hedging, fixed-price contracts of various durations, energy-efficiency improvements in customers' buildings and equipment, and other measures designed to provide greater certainty about both supply

adequacy and price stability. Achieving these goals will sometimes require paying a premium over prevailing spot market prices. Like diversified investment portfolios that are designed to mitigate risk, prudent hedging plans should be encouraged as a way to help stabilize gas prices and ensure long-term access to affordable natural gas services.

This Joint Statement also has been reviewed and endorsed by:



Alliance to Save Energy



American Council for an Energy-Efficient Economy

Resolution on Gas and Electric Energy Efficiency

WHEREAS, The National Association of Regulatory Utility Commissioners (NARUC), at its July 2003 Summer Meetings, adopted a *Resolution on State Commission Responses to the Natural Gas Supply Situation* that encouraged State and Federal regulatory commissions to review and reconsider the level of support and incentives for existing gas and electric utility programs designed to promote and aggressively implement cost-effective conservation, energy efficiency, weatherization, and demand response in both gas and electricity markets; *and*

WHEREAS, The National Petroleum Council (NPC), in its September 25, 2003 report on *Balancing Natural Gas Policy – Fueling the Demands of a Growing Economy*, found that greater energy efficiency and conservation are vital near-term and long-term mechanisms for moderating price levels and reducing volatility and recommended all sectors of the economy work toward improving demand flexibility and efficiency; *and*

WHEREAS, The NPC, in its report, identified key elements of the effort to maintain and continue improvements in the efficient use of electricity and natural gas, including (but not limited to):

- (i) enhanced and expanded public education programs for energy conservation, efficiency, and weatherization,
- (ii) DOE identification of best practices utilized by States for low-income weatherization programs and to encourage nation-wide adoption of these practices,
- (iii) a review and upgrade of the energy efficiency standards for buildings and appliances (to reflect current technology and relevant life-cycle cost analyses) to ensure these standards remain valid under potentially higher energy prices
- (iv) promote the use of high-efficiency consumer products including advanced building materials, Energy Star appliances, energy “smart” metering and information control devices
- (v) on-peak electricity conservation to minimize the use of gas-fired electric generating plants,
- (vi) the use of combined-cycle gas-fired electric generating units instead of less-efficient gas-fired boilers, and
- (vii) clear natural gas and power price signals; and
- (viii) remove regulatory and rate structure incentives to inefficient use of natural gas and electricity; and

WHEREAS, The NARUC, at its November 2003 annual convention, adopted a *Resolution Adopting Natural Gas Information “Toolkit”* which encouraged the NARUC Natural Gas Task Force, to review (among other things) the findings and recommendations in the NPC report that have regulatory implications for State commissions for improving and promoting energy efficiency and conservation initiatives, including consumer outreach and education, review of regulatory throughput incentives; *and*

WHEREAS, The American Council for an Energy-Efficient Economy (“ACEEE”), in its December 2003 report on *Responding to the Natural Gas Crisis: America’s Best Natural Gas Energy Efficiency Programs*, (i) identified States and utilities with programs that many would consider best practice or model programs for all types of natural gas customers and all principal natural gas end-use technologies, and (ii) found that these programs are concentrated in relatively few States and regions and could be expanded in other parts of the country to great benefit; *and*

WHEREAS, the Natural Resources Defense Council (NRDC), the American Gas Association (AGA) and the ACEEE have recently adopted a Joint Statement noting that traditional rate structures often act as disincentives for natural gas utilities to aggressively encourage their customers to use less gas. Therefore, the NRDC, AGA, and the ACEEE have urged public utility commissions to align the interests of consumers, utility shareholders, and society as a whole by encouraging conservation. Among the mechanisms supported by these groups are the use of automatic rate true-ups to ensure that a utility’s opportunity to recover authorized fixed costs is not held hostage to fluctuations in retail gas sales; *now therefore be it*

RESOLVED, That the Board of Directors of the National Association of Regulatory Utility Commissioners (NARUC), convened in its 2004 Summer Meetings in Salt Lake City, Utah, encourages State commissions and other policy makers to support the expansion of natural gas energy efficiency programs and electric energy efficiency programs, including those designed to promote consumer education, weatherization, and the use of high-efficiency appliances, where economic, and to address regulatory incentives to address inefficient use of gas and electricity; *and be it further*

RESOLVED, That the Board of Directors of the NARUC, encourages State and Federal policy makers to: (i) review and upgrade the energy efficiency standards for buildings and appliances, where economic, to ensure these standards remain valid under potentially higher energy prices, and (ii) promote the use of high-efficiency consumer products, where economic, including advanced building materials, Energy Star appliances, and energy “smart” metering and information control devices; *and be it further*

RESOLVED, That Board of Directors of NARUC encourages State Commissions to review and consider the recommendations contained in the enclosed *Joint Statement of the American Gas Association, the Natural Resources Defense Council, and the American Council for an Energy-Efficient Economy*; *and be it further*

RESOLVED, That the Board of Directors of the NARUC recognizes that the best approach towards promoting gas energy efficiency programs and electric energy efficiency programs for any single utility, State or region may likely depend on local issues, preferences and conditions.

*Sponsored by the NARUC Natural Gas Task Force, Committee on Gas, Committee on Consumer Affairs, Committee on Electricity, and Committee on Energy Resources and the Environment
Adopted by the NARUC Board of Directors July 14, 2004*

Resolution on Energy Efficiency and Innovative Rate Design

WHEREAS, The National Association of Regulatory Utility Commissioners (NARUC), at its July 2003 Summer Meetings, adopted a *Resolution on State Commission Responses to the Natural Gas Supply Situation* that encouraged State and Federal regulatory commissions to review the incentives for existing gas and electric utility programs designed to promote and aggressively implement cost-effective conservation, energy efficiency, weatherization, and demand response; *and*

WHEREAS, The NARUC at its November 2003 annual convention, adopted a *Resolution Adopting Natural Gas Information "Toolkit,"* which encouraged the NARUC Natural Gas Task Force to review the findings and recommendations of the September 23, 2003 report by the National Petroleum Council on *Balancing Natural Gas Policy – Fueling the Demands of a Growing Economy* and its recommendations for improving and promoting energy efficiency and conservation initiatives; *and*

WHEREAS, The NARUC at its 2004 Summer Meetings, adopted a *Resolution on Gas and Electric Energy Efficiency* encouraging State commissions and other policy makers to support expansion of energy efficiency programs, including consumer education, weatherization, and energy efficiency and to address regulatory incentives to inefficient use of gas and electricity; *and*

WHEREAS, These NARUC initiatives were prompted by the substantial increases in the price of natural gas in wholesale markets during the 2000-2003 period when compared to the more moderate prices that prevailed throughout the 1990s; *and*

WHEREAS, The wholesale natural gas prices of the last five years largely reflect the fact that the demand by consumers for natural gas has been growing steadily while, for a variety of reasons, the supply of natural gas has had difficulty keeping pace, leading to a situation where natural gas demand and supply are narrowly in balance and where even modest increases in demand produce sharp increases in price; *and*

WHEREAS, Hurricanes Katrina and Rita, in addition to damaging the States of Alabama, Mississippi, Louisiana, and Texas, significantly damaged the nation's onshore and offshore energy infrastructure, resulting in significant interruption in the production and delivery of both oil and natural gas in the Gulf Coast area; *and*

WHEREAS, The confluence of a tight balance of natural gas supply and demand and these natural disasters has driven natural gas prices in wholesale markets to unprecedented levels; *and*

WHEREAS, The present high and unprecedented level of natural gas prices are imposing significant burdens on the nation's natural gas consumers, whether residential, commercial, or industrial, and will likely be injurious to the nation's economy as a whole; *and*

WHEREAS, The recently enacted Energy Policy Act of 2005 contains a number of provisions aimed at encouraging further natural gas production in order to bring down prices for consumers,

but these actions, together with any further action on energy issues by Congress, are unlikely to bring forth additional supplies of natural gas in the short term; *and*

WHEREAS, Energy conservation and energy efficiency are, in the short term, the actions most likely to reduce upward pressure on natural gas prices and to assist in bringing energy prices down, to the benefit of all natural gas consumers; *and*

WHEREAS, Innovative rate designs including “energy efficient tariffs” and “decoupling tariffs” (such as those employed by Northwest Natural Gas in Oregon, Baltimore Gas & Electric and Washington Gas in Maryland, Southwest Gas in California, and Piedmont Natural Gas in North Carolina), “fixed-variable” rates (such as that employed by Northern States Power in North Dakota, and Atlanta Gas Light in Georgia), other options (such as that approved in Oklahoma for Oklahoma Natural Gas), and other innovative proposals and programs may assist, especially in the short term, in promoting energy efficiency and energy conservation and slowing the rate of demand growth of natural gas; *and*

WHEREAS, Current forms of rate design may tend to create a misalignment between the interests of natural gas utilities and their customers; *now therefore be it*

RESOLVED, That the National Association of Regulatory Utility Commissioners (NARUC), convened in its November 2005 Annual Convention in Indian Wells, California, encourages State commissions and other policy makers to review the rate designs they have previously approved to determine whether they should be reconsidered in order to implement innovative rate designs that will encourage energy conservation and energy efficiency that will assist in moderating natural gas demand and reducing upward pressure on natural gas prices; *and be it further*

RESOLVED, That NARUC recognizes that the best approach toward promoting energy efficiency programs for any utility, State, or region may likely depend on local issues, preferences, and conditions.

Sponsored by the Committee on Gas

Recommended by the NARUC Board of Directors November 15, 2005

Adopted by the NARUC November 16, 2005