

**BEFORE THE KANSAS CORPORATION COMMISSION**  
**OF THE STATE OF KANSAS**

In the Matter of the Application of The )  
Victory Electric Cooperative Association, )  
Inc. Seeking Commission Approval to )  
Update Its Local Access Delivery Service ) Docket No. 18-VICE- 479 - TAR  
Tariff Pursuant to the 34.5kV Formula )  
Based Rate Plan Approved in Docket No. )  
16-MKEE-023-TAR. )

**PREFILED DIRECT TESTIMONY OF**

**ELENA E. LARSON**  
**RATE AND REGULATORY CONSULTANT**  
**POWER SYSTEM ENGINEERING, INC.**

**ON BEHALF OF**

**THE VICTORY ELECTRIC COOPERATIVE ASSOCIATION, INC.**

May 1, 2018

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**PART I - QUALIFICATIONS**

**Q. Please state your name and business address.**

A. My name is Elena E. Larson. My business address is 3321 Southwest 6<sup>th</sup> Avenue, Topeka, KS 66606.

**Q. What is your profession?**

A. I am a Rate and Financial Analyst in the Economics, Rates, and Business Planning Department at Power System Engineering, Inc. ("PSE"), which is headquartered at 1532 W. Broadway, Madison, Wisconsin 53713.

**Q. Please describe the business activities of PSE.**

A. PSE is a consulting firm serving electric utilities across the country, but primarily in the Midwest. Our headquarters is in Madison, Wisconsin with regional offices in Indianapolis, Indiana; Topeka, Kansas; Lexington, Kentucky; Minneapolis, Minnesota; Marietta, Ohio; and Sioux Falls, South Dakota. PSE is involved in: power supply, transmission and distribution system planning; distribution, substation and transmission design; construction contracting and supervision; retail and wholesale rate and cost of service ("COS") studies; economic feasibility studies; merger and acquisition feasibility analysis; load forecasting; financial and operating consultation; telecommunication and network design, mapping/GIS; and system automation including Supervisory Control and Data Acquisition ("SCADA"), Demand Side Management ("DSM"), metering, and outage management systems.

**Q. Please describe your responsibilities with PSE.**

A. I work on a team of staff that provides economic, financial, and rate-related consulting services to investor-owned, cooperative, and municipal utilities as well as regulators and industry associations. These services include:

- Cost of Service Studies.
- Capital Credit Allocations.
- Demand Response.
- Distributed Generation Rates.
- Energy Efficiency.
- Financial Forecasting.
- Individual Customer Profitability.
- Large Power Contract Rates/Proposals.
- Line Extension Policies/Charges.
- Load Management Analysis.
- Load Forecasting.
- Market and Load Research.
- Merger Analysis.
- Pole Attachment Charges.
- Policy and Board Audits.
- Power Cost Adjustments.
- Rate Consolidation.
- Retail Rate Design and Analysis.
- Special Fees and Charges.
- Statistical Performance Measurement (Benchmarking).
- Value of Service.

**Q. What is your educational background?**

A. I graduated from Washburn University in Topeka, Kansas in 2001 with a Bachelor of Science degree in Mathematics and a minor in Computer Science. In 2008, I received my Masters of Business Administration (“MBA”) degree from Ashford University in Clinton, Iowa.

**Q. What is your professional background?**

A. Prior to advancing to graduate degree studies in 2006, I worked as a computer programmer for a private corporation and taught mathematics. After graduating with an MBA in September 2008, I began my employment with the Kansas Corporation Commission (“KCC” or “Commission”) in Topeka, Kansas in July 2009, as an Energy Analyst in the Energy Operations Section of the Utilities Division. My work responsibilities at the KCC at that time included monitoring and assessing various periodic compliance reports (e.g., Quality of Service and Electric Reliability); providing technical analysis on informal and formal electric and gas customer complaints; and assisting in writing the rules and regulations when mandated by the Kansas legislature. In January 2012, I assumed the position of Senior Utility Rate Analyst in the Economics and Rates Section of the Utilities Division of KCC. In that capacity, my responsibilities expanded to

1 filing recommendations and/or testimony addressing utility applications for various tariff  
2 modifications, including change of retail and wholesale rates.

3 In April 2013, I joined PSE, where I assumed a position of Rate and Financial Analyst in  
4 the Rates and Financial Planning Department. In January 2018, my title changed to Rate and  
5 Regulatory Consultant. My responsibilities include performing rate studies consisting of  
6 determination of revenue requirements, cost of service, and rate design; developing financial  
7 forecasting, special rates, and programs; and performing other financial analysis for various  
8 PSE clients. Additionally, I take a lead on assisting clients with regulatory filings.

9 **Q. Have you previously presented testimony before the Kansas Corporation Commission**  
10 **(“KCC” or “Commission”)?**

11 A. Yes. I submitted testimony on behalf of KCC Staff in Docket Nos. 11-GBEE-624-COC, 11-  
12 MKEE-597-GIE, 12-WSEE-112-RTS, and 12-MKEE-380-RTS, and I authored Report and  
13 Recommendations on behalf of KCC Staff in Docket Nos. 09-KGSG-927-COM, 10-BHCG-  
14 409-COM, 10-WSEE-507-TAR, 10-KGSG-535-COM, 10-KGSG-644-COM, 10-MDWE-  
15 733-TAR, 11-KCPE-031-COM, 11-WSEE-599-TAR, and 11-MDWE-763-TAR. I have also  
16 filed testimony on behalf of Prairie Land Electric Cooperative, Inc. (“Prairie Land”) in  
17 Docket Nos. 15-PLCE-176-TAR and 17-PLCE-478-TAR; on behalf of Victory Electric  
18 Cooperative Association, Inc. (“Victory” or “Cooperative”) in Docket No. 17-VICE-481-  
19 TAR; on behalf of Western Cooperative Electric Association, Inc. (“Western”) in Docket No.  
20 17-WSTE-477-TAR; and on behalf of Midwest Energy in Docket No. 16-MDWE-324-TFR,  
21 and assisted with the preparation of testimony on behalf of Southern Pioneer Electric  
22 Company (“Southern Pioneer”), Victory, Western, Prairie Land, and Mid-Kansas Electric  
23 Company, LLC (“Mid-Kansas”) in Docket Nos. 14-SPEE-507-RTS, 15-SPEE-161-RTS, 15-  
24  
25

1 SPEE-357-TAR, 15-SPEE-519-RTS, 16-MKEE-023-TAR, 16-PLCE-490-TAR, 16-VICE-  
2 494-TAR, 16-WSTE-496-TAR, 16-SPEE-497-RTS, 16-SPEE-501-TAR, and 17-SPEE-476-  
3 TAR. Additionally, I have performed analyses filed with Applications on behalf of Mid-  
4 Kansas, Prairie Land, and Southern Pioneer in Docket Nos. 14-MKEE-084-TAR, 14-PLCE-  
5 312-TAR, 15-SPEE-267-TAR, 16-SPEE-306-TAR, 17-SPEE-263-TAR, and 18-SPEE-270-  
6 TAR, respectively.

7 **Q. Do you have any other relevant experience?**

8 A. I have attended several industry seminars/courses on cost of service, rate design, pricing,  
9 distributed generation, financing transmission expansion, transmission cost allocation,  
10 renewable power project siting, etc. I have also presented at industry events on the topics of  
11 Revenue Requirement, Rate Design, and Net Metering.

12  
13 **PART II - SUMMARY OF DIRECT TESTIMONY**

14 **Q. What is the purpose of your testimony in this proceeding?**

15 A. The purpose of my testimony is to support the Application submitted in the instant Docket by  
16 The Victory Electric Cooperative Association, Inc. ("Victory") for the approval of its 34.5kV  
17 Formula Based Rate ("FBR") Annual Update filing for the 2017 Test Year.

18 **Q. Are there particular Exhibits to Victory's Application that you will be describing and**  
19 **explaining?**

20 A. Yes. My testimony concerns, and is supported by, the following Exhibits to the Application  
21 in the instant docket:

22 Exhibit 5 - 34.5KV FBR Calculation for Test Year  
23 Exhibit 14 - Proposed Tariff Sheets Including Rate Adjustment  
24  
25

1 **Q. Have the exhibits been prepared by you or under your supervision?**

2 A. Yes.

3 **Q. Please briefly recap Victory's 34.5kV FBR.**

4 A. The 34.5KV FBR, as approved for Victory by the Commission in Docket No. 16-MKEE-  
5 023-TAR ("16-023 Docket"), is a five-year ratemaking plan that provides a method for  
6 periodic adjustments to a demand rate assessed on the Cooperative's wholesale customers  
7 taking the Local Access Delivery Service ("LADS") over Victory's 34.5kV sub-transmission  
8 facilities in its acquired Mid-Kansas division territory. The details of the predetermined and  
9 agreed-upon process for the corresponding rate adjustments are outlined in Calculation  
10 Sections D and E, Pages 3-7 of the Commission-approved Victory's 34.5kV FBR Protocols  
11 ("Protocols"), attached as Exhibit C to the March 10, 2016 Commission Order Approving  
12 Settlement and April 26, 2016 Order Granting Petition for Clarification in the 16-023  
13 Docket.<sup>1</sup> The purpose of this formulaic ratemaking mechanism is to allow for timely  
14 adjustments to the aforementioned rate without incurring the substantial expense and/or  
15 experiencing the regulatory lag typically associated with the preparation of a full rate case.

16 **Q. What data formed the basis for Victory's 2018 34.5kV FBR calculation?**

17 A. Consistent with the Protocols, the calculation was based upon a 2017 Historical Test Year.  
18 As such, it utilized historical figures from Victory's (Mid-Kansas division) December 2017  
19 Operating Income Statement, Balance Sheet, Payroll Journal, and 2017 Monthly Trial  
20 Balance.<sup>2</sup>

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21  
22 <sup>1</sup> The corrected pagination and section numbering, as contained in the Commission's April 26, 2016 Order  
Granting Petition for Clarification, is used throughout this document.

23 <sup>2</sup> Included in Victory's Application as part of Exhibits 4 (Comparative Operating Income Statements and  
24 Balance Sheets), 6 (Trial Balances), and 7 (Payroll Journals).  
25

**Q. Please summarize the results of Victory's 2018 34.5kV FBR calculation.**

A. Completing the 34.5kV FBR template calculation consistent with the Protocols approved by the Commission in the 16-023 Docket results in the Total Revenue Requirement of \$3,614,312. Next, per Section E of the Protocols, a True-Up amount (in this case, under-recovery resulting from the prior Annual Updates) of \$260,065 was applied to the Total Revenue Requirement, resulting in the Total Net Revenue Requirement of \$3,874,377. Lastly, in accordance with Section D, Part 1.4, Page 6 of the Protocols, the resultant amount was divided by the total billing demand for the Historical Test Year to arrive at the final rate of \$3.78/kW, a \$0.62/kW increase from Victory's currently effective rate for LADS of \$3.16/kW authorized by the Commission in Docket No.17-VICE-481-TAR. Translated into total dollars, this constitutes a \$636,124 increase.<sup>3</sup> Applying Victory's wholesale LADS customers' Load Ratio Share ("LRS") of about 30.4 percent indicates that approximately \$193,400 of the overall increase will be collected from these customers on the combined basis.<sup>4</sup> The detailed 34.5kV FBR calculation for the Test Year is contained in Exhibit 5 attached to the Application filed in the instant Docket.

**PART III - ADJUSTMENTS TO THE ACTUAL TEST YEAR RESULTS**

**Q. You stated that 2017 actual results formed the basis for the 34.5kV FBR calculation. The Protocols specify a limited number of adjustments to be made. What adjustments did you make to Victory's actual 2017 financial results in completing the 34.5kV FBR**

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<sup>3</sup> Calculated by applying the \$0.62/kW adjustment to the Test Year total billing determinants (kW) as reported by Mid-Kansas.

<sup>4</sup> With the dollar amount rounded up to the nearest hundreds.



1       **template?**

2       A. Consistent with Section D, Part 1, Pages 4 and 5 of the Protocols, adjustments to reflect the  
3       projected amounts for the Budget Year were made to the following categories of costs<sup>5</sup>:

- 4           • Depreciation Expense - Other
- 5           • Interest on Long-Term Debt
- 6           • Interest Expense - Other
- 7           • Debt Service Payments

8       The projected amounts for the above expense categories are supported by the detail found  
9       in Exhibit 9 attached to the Application filed in the instant Docket.<sup>6</sup>

10       Further, per Section D, parts 1.b and 1.e, Pages 4 and 5 of the Protocols, and in  
11       recognition of the Commission policy adopted per K.S.A. 66-101f (a), Administrative and  
12       General (“A&G”) and Other Deductions expenses were adjusted to remove certain amounts  
13       associated with the dues, donations, charitable contributions, promotional advertising,  
14  
15  
16

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17       <sup>5</sup> Protocols also allow adjustment to Interest Charged to Construction. However, Victory did not have any  
18       amount booked in historical or budgeted for the projected Interest Charged to Construction. Therefore,  
19       that expense category was not adjusted in this Annual Filing.

20       <sup>6</sup> Although the Cooperative is submitting its 2018 Budget in Exhibit 8, the amounts as shown and/or  
21       calculated in Exhibit 9 were used instead, where the latter followed the methodology specified in the  
22       Commission-approved Protocols. In some instances, such methodology may vary from how the  
23       Cooperative budgets internally; for example, the Cooperative may not budget depreciation for the plant  
24       additions or by individual General Ledger (“GL”) accounts. Instead, work order and cost estimate  
25       modeling may be used for the overall project amount estimates. The exact GL-specific detail (for  
      example, number of wooden poles for a line buildout) is typically not known until the project is complete.  
      In addition, the Cooperative Budget specifies total depreciation expense versus by plant category. The  
      same principal is true for debt service projections; i.e., Budget may deviate from how the Protocols direct  
      the Cooperative to apply projections for interest and principal. Victory followed the Commission-  
      prescribed Protocols methodology for calculating and applying projected amounts in its 34.5kV FBR  
      Annual Update filed in the instant Docket.

1 penalties and fines, and entertainment expenses incurred during the Test Year.<sup>7</sup> The  
2 excluded amounts, as well as reasoning in support of inclusion or exclusion of the associated  
3 items, are noted on Page 7 of Exhibit 5. In addition, Exhibit 10, filed with the Application in  
4 the instant Docket, contains account-specific details of the adjustments.

5 Finally, Section D, Part 2, Pages 5 and 6 of the Protocols mandates that certain revenue  
6 and expense categories be further allocated to remove the costs not associated with Victory's  
7 34.5kV facilities.

8 **Q. Please describe the adjustments made to the 2017 Test Year Depreciation Expense.**

9 A. Per Section D, Part 1.c, Page 4 of the Protocols, depreciation expense allowed to be included  
10 in Victory's 34.5kV FBR should reflect "...projected depreciation expense that reasonably  
11 reflects the average monthly 34.5kV plant in service during the Budget Year using the  
12 Commission-approved depreciation rates." Furthermore, such projections are to be based  
13 upon the plant additions and retirements planned by the Cooperative in the Budget Year. To  
14 achieve this, Section D, Part 2.b, Page 6 of the Protocols directs the Cooperative to apply  
15 Commission-approved depreciation rates to the projected monthly average plant for the  
16 Budget Year. Accordingly, Pages 2 and 4 of Exhibit 9 detail the calculation of the projected  
17 Depreciation Expense for Transmission and General Plant for the Budget Year using  
18 Commission-approved depreciation rates.<sup>8</sup> The projected average plant balances used in the  
19

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20 <sup>7</sup> K.S.A. 66-101f (a) allows adoption of a policy of "disallowing a percentage, not to exceed 50%, of utility  
21 dues, donations and contributions to charitable, civic and social organizations and entities, in addition to  
22 disallowing specific dues, donations and contributions which are found unreasonable or inappropriate."

23 <sup>8</sup> Transmission Plant used in 34.5kV FBR is defined more broadly to also include General Plant allocated on  
24 Labor ratio, as well as any Distribution Plant used in the provision of the LADS, if applicable (see Section  
25 K of the Protocols). The latter was not included at this time. However, there was General Plant allocated  
to the 34.5kV FBR. Accordingly, per Section D, Part 2.b of the Protocols, the depreciation expense was  
calculated to recognize the portion corresponding with the allocated GL.

1 calculations are shown on Page 1 of Exhibit 9.<sup>9</sup> As a result, the projected Transmission and  
2 General Plant Depreciation Expense amounts, detailed on Exhibit 5, Page 1, Lines 13 and 14,  
3 Column (f), are \$639,781 and \$180,619, respectively. In comparison, the 2017 historical  
4 amounts for the Transmission and General Plant Depreciation Expense were \$563,076 and  
5 \$118,678, respectively. Therefore, Exhibit 5, Page 1, Lines 13 and 14, Column (e) details the  
6 respective adjustments of \$76,705 and \$61,941 to the historical Transmission and General  
7 Plant Depreciation Expenses. The adjustments are calculated on Page 3 of Exhibit 5, Lines  
8 13-21. It should be noted that in this third 34.5kV FBR Annual Update, the Revenue  
9 Requirement was established using the Modified Debt Service Coverage (“MDSC”) metric  
10 in accordance with Section D, Part 3, Page 6 of the Protocols.<sup>10</sup> Under DSC rate-making, the  
11 depreciation expense amount becomes essentially immaterial, as it is removed as an offset to  
12 the margin requirement.

13 **Q. Please describe the adjustments made to the 2017 Test Year Interest on Long-Term**  
14 **Debt.**

15 A. The historical amount of Interest on Long-Term Debt for the 2017 Test Year was  
16 \$2,351,386, as reported on Victory’s Operating Income Statement for 2017, included in  
17 Exhibit 4.<sup>11</sup> The Protocols, in Section D, Part 1.d, Page 4 of the Protocols, specify that the  
18 actual amount be adjusted to reflect Victory’s interest on long-term debt projected for the  
19 Budget Year. Victory’s 2018 budgeted long-term interest expense is \$2,282,161, as

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21 <sup>9</sup> Taking into account both planned additions and retirements.

22 <sup>10</sup> Per Section D.3 of the Protocols, the Cooperative may utilize either the 1.8 Operating Times Interest  
23 Earned Ratio (“OTIER”) or 1.8 MDSC metrics. The ratio resulting in greater net margins required will be  
used. For 2017 Historical Test Year/2018 Budget Year, the MDSC metric was used as it produced greater  
net margins.

24 <sup>11</sup> Mid-Kansas division.

1 evidenced on Page 7 of Exhibit 9 that details the budgeted amount by individual loans.  
2 Accordingly, a downward adjustment of \$69,226 was included in Exhibit 5, Page 1, Line 17,  
3 Column (e). The details of this adjustment are shown in Exhibit 5, Page 3, Lines 23-26.

4 **Q. Please describe the adjustments made to the 2017 Test Year Interest Expense - Other.**

5 A. The historical amount of Other Interest Expense for the 2017 Test Year was \$9,882 as  
6 reported on Victory's Operating Income Statement for 2017 (Mid-Kansas division).  
7 Consistent with Section D, Part 1.d of the Protocols, the amount has been adjusted to reflect  
8 Victory's 2018 Budget for short-term interest expense of \$8,589. To accomplish this, a  
9 reduction in the amount of \$1,293 was included. The details of the adjustment can be found  
10 in Exhibit 5, Page 3, Lines 33-36.

11 **Q. Please describe the adjustments made to the 2017 Test Year Debt Service Payments.**

12 A. Debt Service Payments are comprised of interest and principal payments on debt outstanding.  
13 Since I previously discussed the adjustments to interest expense, I will now focus on the  
14 adjustment to principal payments. The historical amount of Principal Payments for the 2017  
15 Test Year was \$1,962,058 (see Exhibit 9, Page 6 for detail). The Protocols, in Section D,  
16 Part 1.f, Page 5, require that the Test Year be adjusted to reflect Victory's budgeted amount  
17 for 2018, where the latter is calculated using an amortization schedule at the expected  
18 borrowing rate(s) as specified in the Cooperative's agreements with its lender(s). Victory's  
19 budget for 2018 principal payments, detailed on Page 7 of Exhibit 9, is \$2,047,735.  
20 Accordingly, an adjustment in the amount of \$85,677 was included on Line 24, Column (e)  
21 of Exhibit 5. This adjustment is further detailed in Exhibit 5 on Page 3, Lines 46-49.

1 **Q. Please describe the adjustments made to the 2017 Test Year Operating Expenses in**  
2 **conjunction with the Commission's policy per K.S.A. 66-101f (a), as applicable to**  
3 **paragraphs a, b, and e of the Protocols' Section D, Part 1 on Pages 4 and 5.**

4 A. Reductions in the amounts of \$96,138 and \$22,393, as evidenced on Page 1 of Exhibit 5,  
5 Lines 10 and 20, Column (e), were applied to the historical amount of \$2,446,889 in A&G  
6 Expense and \$47,972 in Other Deductions, respectively. This was done to remove the  
7 amounts associated with promotional or image advertising and dues and donations; i.e.,  
8 activities traditionally disallowed by the Commission either as unnecessary to provide safe,  
9 efficient, reliable electric utility service, or consistent with the Commission policy adopted  
10 per K.S.A. 66-101f (a). Accordingly, historical amounts, as recorded in Victory's applicable  
11 GL accounts, were adjusted as follows: promotional or image advertising items, as well as  
12 expenses for meals, subscriptions to publications, gifts/giveaways for members, community  
13 festivals and parades, and holiday entertainment were excluded 100 percent; and dues and  
14 donations items were excluded 50 percent. Note that advertising associated with items such  
15 as public safety announcements, annual meeting notices, and legal ads were not removed, as  
16 those activities are directed toward keeping the members well informed and thus align with  
17 the Commission-advocated goal of providing safe, efficient, and reliable electric utility  
18 service. Additionally, dues associated with the Kansas Electric Cooperatives, Inc. ("KEC")  
19 statewide organization membership were not removed for similar reasons, as KEC functions  
20 for the mutual benefit of its member-cooperatives to promote rural electrification and  
21 provides essential services, such as safety programs and inspections, Occupational Safety and  
22 Health Administration ("OSHA") compliance, Cooperative staff and Board training, and  
23 administrative functions on a state-wide level.

1 The summary of the aforementioned items by GL account and the corresponding  
2 adjustments performed can be found in Exhibit 5, Page 7; and the detailed listings are  
3 included in Exhibit 10 filed with the Application in the instant Docket. The resultant  
4 adjusted A&G amount of \$2,350,751 is reflected on Page 1, Line 10, Column (f) of Exhibit  
5 5. The resultant adjusted Other Deductions amount of \$25,579 is reflected on Page 1, Line  
6 20, Column (f) of Exhibit 5. The resulting adjustments to both expense categories are further  
7 documented on Page 3 of Exhibit 5, Lines 9-11 and 43-44.

8 **Q. You have explained how the historical overall system (i.e., transmission and**  
9 **distribution) costs were adjusted in accordance with the 34.5kV FBR Protocols. Next,**  
10 **please describe how the adjusted system-wide financial results were allocated to the**  
11 **34.5kV system to arrive at Victory's 34.5kV FBR Revenue Requirement that includes**  
12 **only those costs which are associated with the Cooperative's sub-transmission facilities**  
13 **used in the provision of LADS.**

14 A. Section D, Part 2, Pages 5 and 6 of the Protocols specifies the methodology for allocating  
15 applicable total system-wide operating expenses and margin requirements to the 34.5kV  
16 system so as to arrive at the revenue requirement associated with Victory's sub-transmission  
17 facilities used to provide LADS in the acquired Mid-Kansas service territory.<sup>12</sup> Following is  
18 an explanation of the allocations:

- 19 • Per Part 2.a on Page 6 of the Protocols, the A&G expenses are to be allocated using a  
20 Labor ratio ("LAB"), where the latter is calculated as a ratio of Transmission Labor to  
21 Total Non-A&G Labor. The corresponding labor dollar amounts are found in the

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22  
23 <sup>12</sup> Again, to clarify, "system-wide," as used in this context, is intended to mean combined distribution and  
24 transmission.  
25

Labor Amount Column of the December 31, 2017 Payroll Journal, included with Exhibit 7 attached to the Application filed in the instant Docket. Next, Exhibit 5, Page 4, Lines 7-20 show how the resultant LAB ratio of 0.010481 is calculated.<sup>13</sup> Applying the LAB to the \$2,350,751 in Adjusted Historical Test Year A&G expense assigns \$24,638 to the 34.5kV FBR, as shown in Exhibit 5, Page 1, Line 10, Column (i).

- Depreciation and Amortization Expense is to be calculated directly (a.k.a. “direct-assignment”), in accordance with Part 2.b on Page 6 of the Protocols. The calculation of the associated depreciation expense for the Budget Year was already discussed on Pages 8 and 9 previously. The only additional detail here is that the \$180,619 in Adjusted amount for the General Plant Depreciation Expense for the Budget Year is to be allocated on the LAB ratio, ultimately assigning \$1,893 to the 34.5kV FBR, as evidenced on Page 1, Line 14, Column (i) of Exhibit 5. As detailed on the top of Page 9 previously, these allocated expenses are ultimately subtracted out as Offsets to the Margin Requirements when applying MDSC calculation.
- For allocating Taxes - Other, Other Deductions, Interest on Long-Term Debt, Other Interest, Principal Payments, and Offsets to Margin Requirements, the Budget Year Net Transmission Plant Ratio (“NP”) is calculated. The Budget Year NP, as defined in Part 2, Pages 5 and 6 of the Protocols, reflects the ratio of the average monthly

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<sup>13</sup> This year’s allocator reflects a higher amount of Transmission Labor, which appears more realistic when compared to the other KS cooperatives that, similarly to Victory, maintain and operate 34.5kV systems; whereas in the past, Transmission Labor amounts for Victory were abnormally low, which was most likely attributable in large to under-reporting of time spent working on transmission system (see page 8 in Direct Prefiled Testimony of S. Laws). However it should be noted, that even while this allocator has increased from prior years’ filings, it is still one of the lowest when compared to the other Mid-Kansas member-cooperatives that use the 34.5kV FBR mechanism.

Transmission Net Plant to the average monthly Total Net Plant for the Budget Year.<sup>14</sup>

The calculation of the Budget Year NP allocation factor is detailed on Page 4, Lines 22-47 of Exhibit 5. The results of applying the calculated Budget Year NP of 0.406626 to the corresponding Adjusted Historical Test Year expenses are evidenced on Page 1, Lines 15-25, Column (i) of Exhibit 5.<sup>15</sup>

It should also be noted that the Transmission O&M Expense is a category that is directly related to the provision of the LADS. Therefore, \$437,940 was assigned 100 percent (i.e., using allocator of 1.0) to the 34.5kV FBR Revenue Requirement.

#### **PART IV - REVENUE REQUIREMENT AND RATE CALCULATION**

**Q. How was Victory's 2018 34.5kV FBR Total Revenue Requirement calculated after performing all of the adjustments and allocations detailed above?**

A. Per Section D, Part 4, Page 6 of the Protocols, the Total 34.5kV FBR Revenue Requirement is a sum of all the applicable operating expenses and margin requirements. Specifically, after the 2017 actual operating expenses were adjusted to the budgeted levels, as allowed by the Protocols, and allocated to reflect the portion applicable to the Cooperative's sub-

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<sup>14</sup> As noted in Footnote 8 previously, per Section K of the Protocols, Net Transmission Plant includes a General Plant allocation based upon a LAB ratio.

<sup>15</sup> It should be noted that the increase in the 2018 NP allocator, as compared to the NP ratio used in Victory's 2017 FBR, is mainly a product of using the Protocols-mandated 12-month average for the projected plant balances rather than reflecting plant projected to be in-service at the end of the Budget Year. Although last year, Victory had already reflected a projected major addition of over \$4M in new transmission plant, because the addition was not planned until the last quarter of the 2017, this increase in transmission plant was only partially reflected in the last year's FBR (i.e. for 4 months out of 12). This year, however, the 12-month average for the projected plant balance finally reflects this major addition as being in-service for a full calendar year (as the beginning plant balances for 2018 reflect the end of year plant balances for 2017), thus causing the 2018 Net Transmission Plant allocator (40.66% ) to be higher in comparison to the NP ratio used in last year's filing (37.57%). The increase in the NP is also one of the reasons a higher portion of the corresponding expenses is being assigned to this year's FBR compared to last year.



1 transmission facilities used in the provision of the LADS, the Total Cost of Service was  
2 quantified at \$2,046,132 as evidenced on Page 1, Line 21, Column (i) of Exhibit 5. Next, the  
3 Net Margin Requirement was calculated using 1.8 OTIER and 1.8 MDSC metrics, as  
4 contemplated in Section D, Part 3, Page 6 of the Protocols. The same section dictates that the  
5 ratio resulting in greater net margins required will be used. An MDSC of 1.8 produced a  
6 greater margin (at \$1,568,180) than an OTIER of 1.8 (at \$742,318), as evidenced on Page 1,  
7 Lines 23-30, Column (i) of Exhibit 5. Applying the MDSC-produced Net Margin  
8 Requirement of \$1,568,180 to the \$2,046,132 in Total Cost of Service generates the 34.5kV  
9 FBR Total Revenue Requirement of \$3,614,312.<sup>16</sup>

10 **Q. How was Victory's 2018 34.5kV FBR Total Net Revenue Requirement calculated?**

11 A. Since this is the third Annual Update filing, per Section E of the Protocols, the True-Up  
12 amount has be applied to the Total Revenue Requirement to calculate the Total Net Revenue  
13 Requirement to be used to set the LADS rate. Pages 9-12 of the filing Exhibit 5 include the  
14 True-Up calculation prescribed by Section E of the Protocols, with the summary contained  
15 on Page 9, Lines 1 – 13 of Exhibit 5. Per Section E, Part7, the projected revenue requirement  
16 filed and approved for the Budget Years 2016 and 2017 (first and second Annual Update  
17 filings) were weighted using the portion of a year each was in effect.<sup>17</sup> The resultant  
18 Weighted Projected FBR Revenue Requirement was \$3,088,504. Next, this amount was  
19 compared against the 2017 Actual Revenue Requirement of \$3,342,471 (as calculated on  
20 Page 10 of Exhibit 5 using 2017 historical actual costs). Subtracting the Weighted Projected

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22 <sup>16</sup> See Footnote 9 on Page 9.

23 <sup>17</sup> The Projected FBR Revenue Requirement amounts used are as filed and approved in Docket Nos. 16-  
24 VICE-494-TAR and 17-VICE-481-TAR, respectively.  
25

1 FBR Revenue Requirement of \$3,088,504 from the Actual Revenue Requirement of  
2 \$3,342,471 results in the under-recovery amount of \$253,968, as shown on Page 9, Line 7 of  
3 Exhibit 5. Next, applying the interest per Section E, Part 5.b, calculated at \$6,097, produces  
4 the True-Up amount of \$260,065, as shown on Page 9, Lines 7-13. Applying the True-Up  
5 amount of \$260,065 (i.e. adding the amount, since it is an under-recovery) to the \$3,614,312  
6 results in the Total Net Revenue Requirement of \$3,874,377, as shown on Page 1, Line 35,  
7 Column (i) of Exhibit 5.

8 **Q. Please explain how the resultant wholesale demand rate for the LADS was determined.**

9 A. Section D, Part 4, Page 6 of the Protocols further directs that the 34.5kV FBR Total Net  
10 Revenue Requirement is to be divided by the Total Billing Demand for the Test Year. The  
11 latter is comprised of both retail and wholesale billing determinants, as reported by Mid-  
12 Kansas (a G&T company who serves as Victory's power supplier, as well as metering and  
13 billing agent for the Cooperative's wholesale LADS over its sub-transmission facilities), and  
14 then factoring in the appropriate losses' percentages. For 2017 Test Year, the Total Billing  
15 Demand for Victory's 34.5kV system was quantified at 1,026,006 kW, as reflected on Page  
16 1, Line 36, Column (i) of Exhibit 5 and further detailed on Page 6 of the same Exhibit.  
17 Dividing \$3,874,377 by 1,026,006 kW produces the rate of \$3.78/kW.

18 **Q. What is your final recommendation to the Commission?**

19 A. My recommendation is to approve Victory's Application in the instant Docket, as the resultant  
20 rate is reflective of the COS, which was calculated in accordance to the Commission-  
21 approved 34.5kV FBR Protocols, and therefore is just and reasonable and in the public  
22 interest.

1 **Q. Have the proposed tariffs as required in the Protocols in Section F, Part 14 been**  
2 **provided?**

3 A. Yes, they are included as Exhibit 14 of the Application filed in the instant Docket.

4 **Q. Does this conclude your prefiled Direct Testimony?**

5 A. Yes, it does.

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**VERIFICATION**

STATE OF MINNESOTA   )  
  ) ss  
COUNTY OF ANOKA       )

The undersigned, Elena Larson, upon oath first duly sworn, states that she is an employee of Power System Engineering, Inc., and that the foregoing testimony was prepared by her or under her supervision, that she is familiar with the contents thereof, and that the statements contained therein are true and correct to the best of her knowledge and belief.

Elena Larson

Elena Larson

H

Subscribed and sworn to before me this 30 day of April, 2018.

Marilyn M. Cuellar  
Notary Public

My appointment expires: 1/31/20

