

*****[REDACTED]*** Designates Confidential Information Has Been Removed.
Certain Schedules Attached to this Testimony Also
Contain Confidential Information And Have Been Removed.**

**BEFORE THE STATE CORPORATION COMMISSION
OF THE STATE OF KANSAS**

DIRECT TESTIMONY OF

F. DANA CRAWFORD

**ON BEHALF OF
KANSAS CITY POWER & LIGHT COMPANY**

**IN THE MATTER OF THE APPLICATION OF
KANSAS CITY POWER & LIGHT COMPANY
TO MODIFY ITS TARIFFS TO CONTINUE THE
IMPLEMENTATION OF ITS REGULATORY PLAN**

DOCKET NO. 09-KCPE-____-RTS

1 **Q: Please state your name and business address.**

2 A: My name is F. Dana Crawford. My business address is 1201 Walnut, Kansas City,
3 Missouri 64106-2124.

4 **Q: By whom and in what capacity are you employed?**

5 A: I am employed by Kansas City Power & Light Company ("KCP&L") as Vice President,
6 Plant Operations.

7 **Q: What are your responsibilities?**

1 A: My responsibilities include the direction of the operation and maintenance of the fossil-
2 fuel generating stations of KCP&L and Aquila, Inc. dba KCP&L Greater Missouri
3 Operations Company, including their support and construction services.

4 **Q: Please describe your education, experience and employment history.**

5 A: I graduated from the University of Missouri-Columbia with a degree in Civil
6 Engineering. I also have a Master of Business Administration degree from DePaul
7 University. I joined KCP&L in 1977 as a Construction Engineer on the Wolf Creek
8 Nuclear Plant project. In 1980, I was promoted to Manager, Nuclear and promoted to
9 Director, Nuclear Power in 1983. Following completion of Wolf Creek, I became
10 Manager, Distribution Construction & Maintenance in 1988 and Manager, Customer
11 Services in 1989. In 1994, I became Plant Manager of the LaCygne Generating Station.
12 I was promoted to my current position in March 2005.

13 **Q: Have you previously testified in a proceeding at the Kansas Corporation**
14 **Commission (“KCC”) or before any other utility regulatory agency?**

15 A: Yes, I testified before the KCC in KCP&L’s rate case concerning the Wolf Creek
16 Nuclear Generating Station and in the case pertaining to the acquisition of Aquila, Inc. by
17 Great Plains Energy Incorporated. I also submitted testimony in KCP&L’s 2006 rate
18 case in Docket No. 06-KCPE-828-RTS and 2007 rate case in Docket No. 07-KCPE-905-
19 RTS.

20 **Q: What is the purpose of your testimony?**

21 A: The purpose of my testimony is twofold. First, I will provide historical information
22 concerning KCP&L’s plant operations and outline the steps KCP&L needs to take to

1 continue the successful operation of its generation facilities. Second, I will describe the
2 normalization of maintenance expenditures included in this proceeding.

3 I. BUSINESS PLAN

4 **Q: Please describe KCP&L's historical operation of its generating units?**

5 A: KCP&L has had significant success in the operation of its generating units. The net
6 generation produced by KCP&L's existing coal fleet has increased significantly in recent
7 years. During the past five years (both annually and in total), net megawatt-hour
8 production from the coal units has reached the highest levels in KCP&L's history.
9 In other critical performance areas, the coal fleet's equivalent availability has also
10 increased and the total production costs of the coal fleet have remained at the very lowest
11 levels both regionally and nationally.

12 **Q: What will be necessary for KCP&L to continue this success?**

13 A: There are two primary areas that will be critical. First, the continuing work force
14 turnover must be effectively managed. The necessary workplace culture, management
15 talent and technical skills must be provided to maintain and operate the existing and
16 future generating assets at high levels of performance. Secondly, ongoing performance
17 improvements will be needed to continue to deliver increased levels of output from the
18 existing aging generating assets while integrating the new environmental equipment into
19 plant operations.

20 **Q: Please describe the challenges that KCP&L faces regarding the generating station
21 workforce?**

22 A: KCP&L has a very experienced workforce for its generating stations, many of whom
23 were hired at the time of construction of the units and are now nearing retirement age. In

1 fact, within the next five years, over 23% of the fossil station management employees and
2 almost 19% of the fossil station bargaining unit employees will be eligible for retirement.
3 Approximately 15% more of the employees in both groups will be eligible for retirement
4 within ten years. Because of the potential retirements of so many experienced
5 employees, KCP&L will have significant ongoing recruitment, hiring and training efforts
6 for the needed replacement employees. In addition, KCP&L will incur not only the
7 increased costs of “on-boarding” large numbers of new employees, but also the costs to
8 ensure that sufficient “overlap” and “knowledge transfer” training time will be available
9 with the experienced employees before they leave.

10 **Q: What is KCP&L’s plan to address these workforce challenges?**

11 A: There are a number of ongoing efforts in various areas. First, KCP&L has introduced a
12 corporate-wide “winning culture” initiative to improve employee engagement and
13 accountability in the business. This has involved efforts such as leadership development
14 and training programs, increased emphasis on communication throughout the
15 organization and encouragement of learning and growth opportunities at all levels. As
16 the effects of the “winning culture” are felt, it will have a direct benefit for the
17 recruitment and hiring of new employees as well as the retention of existing employees.

18 In addition, KCP&L is continuing development of a Strategic Workforce Plan.
19 This will provide a comprehensive succession plan that integrates all areas of the
20 generation workforce planning, including projected retirements, management
21 development and training needs, craft skill requirements, apprentice training durations,
22 operator training needs, and recruitment and hiring lead times.

1 KCP&L is also enhancing its management training and development programs.
2 In particular, KCP&L is emphasizing training for new first-level supervisors. Both craft
3 apprentice and operator training programs are also receiving a great deal of attention.
4 New and ongoing craft apprentice classes are in progress. KCP&L has evaluated the
5 operator training processes and determined that additional trainers will be needed to
6 support the increased volume of operators requiring both initial and refresher training.
7 Since last year, KCP&L has added five “central staff” positions to enhance procedure
8 development and training enhancement. KCP&L has increased the “off-shift” use of the
9 existing unit-specific training simulators at each plant site. KCP&L has added additional
10 support for efforts to recruit both skilled and entry-level new employees.

11 **Q: What is KCP&L doing to address performance improvements needed to maintain**
12 **high levels of output from its existing generating assets?**

13 A: There are a variety of performance improvement projects focused in four key areas. The
14 first area involves process improvement projects such as the Electric Power Research
15 Institute (“EPRI”) Plant Reliability Optimization (“PRO”) process that has been
16 implemented at LaCygne. The purpose of the PRO process is to facilitate moving plant
17 maintenance work from a reactive mode to a proactive (or planned) maintenance strategy.
18 The PRO process also provides a means to communicate and share best practices on a
19 consistent basis between plants. For example, by using the PRO maintenance basis and
20 root-cause analysis, equipment breakdown information at one location can easily be
21 discussed with the other plant sites. A key strategy in the process improvement effort is
22 the increased utilization of industry collaboration opportunities to share experiences and
23 operating practices with other utilities. Since last year we have put together a team of

1 employees that represent all of the coal-fired plants to help implement this process. The
2 team attended this year's EPRI PRO user's group meeting in July. Additionally, we
3 contracted with EPRI to perform an Operations and Maintenance Audit at our LaCygne
4 Station. This audit was conducted in August of this year and will be the basis of a 3-day
5 strategy meeting involving all the plant managers and the newly established PRO team.
6 The purpose of the strategy session will be to identify improvement opportunities,
7 establish processes to move toward best practices, identify the resources needed to
8 accomplish the improvements, and establish a time line for the goals.

9 The second major area of performance improvements relates to outage planning
10 and work execution. As the cost of a lost day of production has increased, the focus of
11 outage management has moved from one of cost control to that of schedule control. The
12 goal is to minimize the outage durations while still accomplishing all the work necessary
13 to operate the unit until the next scheduled outage. KCP&L continues to focus on
14 developing more comprehensive integrated outage schedules that it can analyze to
15 determine the shortest schedule well in advance of the outage. This year, KCP&L plans
16 to staff an outage management group to further assist in this area. Another major
17 component of maintenance planning is the development of standardized work packages
18 for maintenance at all of KCP&L's generating stations. Having pre-planned work
19 packages greatly improves crew productivity by having all the information and material
20 necessary to do the maintenance task ready when the work is assigned. This year
21 KCP&L will be implementing a new work scheduling tool at all of the coal-fired
22 facilities called the Planning and Scheduling Tool Assistant ("PASTA"). The goal of the
23 tool is to enhance our ability to plan and organize our routine maintenance activities.

1 The use of technology is the third significant area of performance improvement
2 initiatives for KCP&L. For a number of years, KCP&L has utilized dedicated predictive
3 maintenance teams at each plant site to gather data (vibration, oil sampling,
4 thermography, sonic testing, etc.) to proactively look for early warning signs of possible
5 equipment failures. These efforts have been successful and are a key component of the
6 PRO process. KCP&L has installed a new technology application called “Smart Signal”
7 on each KCP&L generating unit. “Smart Signal” is a proprietary process that takes real-
8 time plant operating data and feeds it into a model that compares it to “normal”
9 conditions. Any deviation can be an indication of an equipment problem needing
10 attention. “Smart Signal” is also a backup tool that can assist newer employees during
11 trouble-shooting activities. We are currently in the process of updating our current
12 equipment models and training personnel on utilization of the process. Plans are to
13 complete this process in early fourth quarter 2008.

14 The “Pi” data historian that is part of each unit’s Distributed Controls System is
15 another technology utilized to detect abnormal trends that could indicate equipment or
16 operational problems. Data from the Pi historian can be automatically trended and
17 plotted against other related trend data to highlight concerns.

18 Each KCP&L unit has a plant-specific operations simulator for operator training.
19 Evaluations are underway to expand the use of these simulators to accomplish increased
20 operator training during off-shifts. The simulators are also proving valuable in allowing
21 trial runs of proposed changes in operating procedures or practices.

22 The fourth major area of plant improvements involves upgrades or retrofit
23 projects to the existing stations. These projects may be necessary for a number of reasons

1 such as aging plant components reaching the end of their useful life and projects to
2 increase the efficiency of the plant. With the age of the KCP&L generating stations,
3 there are numerous components that have reached the end of their useful lives and are
4 required to be changed out. These change-outs could be for safety reasons or to maintain
5 the existing output and reliability of the plants. As an example, the following projects are
6 scheduled for 2008: (1) replacement of the Montrose Unit 1 mud drums; (2) re-tubing of
7 the Montrose Unit 1 condenser; (3) replacement of the blades and vanes on Hawthorn
8 Unit 6; (4) replacement of the Hawthorn Unit 5 low pressure turbine seal strips; (5)
9 replacement of the generator step-up transformer on LaCygne Unit 1; (6) replacement of
10 the Horizontal Reheats and the Primary Superheat on LaCygne Unit 1; and (7) upgrade of
11 the Iatan Unit 1 HP/IP turbine an generator stator rewind. The replacement of aging
12 components will result in greater unit efficiency. This is a very beneficial opportunity
13 from both an economic and an environmental viewpoint.

14 **Q: Can you give an update on the accomplishment of the newly established Operations**
15 **and Maintenance Programs department?**

16 A: Yes. KCP&L established an Operations and Maintenance Programs department in 2007
17 that is leading or supporting these previously mentioned performance improvement areas.
18 This department has grown from 13 employees in 2007 to a current staff of 23 employees
19 with a goal of 28 employees by the end of 2008. Future projects for this group include
20 development and implementation of an electronic log process to improve communication,
21 enhancements to simulator capability through software upgrades, improvements to
22 training through increased program structure and improved presentation, and
23 documentation of stores and maintenance processes.

1 **Q: Please discuss KCP&L's upgraded flow accelerated corrosion program.**

2 A. After the main root cause of the incident at the Iatan Unit 1 generating station was
3 determined to be flow accelerated corrosion, the Company significantly upgraded its flow
4 accelerated corrosion program. Currently, a small part of the program also includes
5 American Society of Mechanical Engineers ("ASME") B31.1 Chapter 7 documentation
6 compliance. The latest version of the ASME B31.1 Power Piping Code provides
7 recommendations for implementing a program to assess and document the condition of
8 the components of a covered piping system. The covered piping systems include four-
9 inch normal pipe size and larger main steam, cold reheat, hot reheat and feedwater piping
10 systems and four-inch normal pipe size and larger systems that operate above 750
11 degrees Fahrenheit or above 1,025 psig. I further discuss this program in the
12 maintenance normalization section of my testimony.

13 **II. MAINTENANCE NORMALIZATION**

14 **Q: Are you sponsoring any adjustments to the test year cost of service in this filing?**

15 A: Yes. I am sponsoring Adj-26a (Confidential), Maintenance Normalization-Production,
16 and Adj-52a, Maintenance Annualization of a full year of service of the LaCygne Unit 1
17 Selective Catalytic Reduction ("SCR") system, and Adj-52b, Maintenance Annualization
18 of the Iatan Unit 1 environmental equipment (SCR, Wet Scrubber and Baghouse). These
19 adjustments are also included in the Summary of Adjustments attached as Schedule
20 JPW-2 in the direct testimony of KCP&L witness John P. Weisensee.

21 **Q: Why is the first adjustment necessary?**

22 A: Certain significant maintenance activities at KCP&L's generating units, such as major
23 boiler or turbine overhauls do not occur annually, but rather on a periodic cycle that may

1 occur every two to seven years, depending on the type of maintenance. It is therefore
2 necessary to adjust the actual costs incurred during the test year to a “normalized” level
3 of maintenance expense that considers the periodic timing of major overhauls and arrives
4 at a more levelized amount of annual expense.

5 **Q: Are there differences between how KCP&L addressed the maintenance steam**
6 **accounts (510-514) and the other productions accounts (551-554)?**

7 A: Yes. The steam accounts (510-514) include the scheduled boiler and turbine outages on
8 the coal-fired generating units. These outages can cause a very large variance in non-
9 KCP&L labor maintenance expense, as much as several million dollars, therefore
10 KCP&L is proposing the use of a seven-year average indexed to January 1, 2009 dollars
11 for these accounts. The other production accounts (551-554) would not normally have
12 the large variances in non-labor maintenance expense and therefore KCP&L proposes
13 using the 2007 test year dollars as the basis for these accounts with two adjustments, one
14 to remove the impact of a one-time payment received from **XXXXXXXXXX** during
15 2007 and one to escalate the resulting amount to January 1, 2009 dollars.

16 **Q: Are there other factors supporting KCP&L’s proposal to use the test year of 2007**
17 **for the other production accounts (551-554)?**

18 A: Yes. KCP&L added five simple cycle combustion turbines (“CT”) (West Gardner 1-4
19 and Osawatomie 1) in 2003. The maintenance of the units would fall in accounts 551-
20 554. Since KCP&L’s acceptance of these units was mid-year 2003, previous years do not
21 include costs associated with the new CT fleet. Also, 2004 and 2005 included warranty
22 work and are also expected to be low in relation to a “normal” year. Also included in

1 accounts 551-554 is maintenance on the new Spearville Wind Energy Facility placed in
2 service during the second half of 2006.

3 **Q: Why were both the steam maintenance and other production maintenance costs**
4 **indexed to January 1, 2009 dollars?**

5 A: Both the steam maintenance and other production maintenance costs were indexed to
6 January 1, 2009 dollars to compensate for the significant amount of non-labor price
7 increases expected over the 2007 test year and the anticipated true up date in this case.
8 The index used was the January 1, 2008 Handy-Whitman index, a highly recognized
9 independent source of historical escalation factors widely used as a standard measure of
10 historic escalation, with projected increases to January 1, 2009. KCP&L did and
11 continues to experience significant non-labor price increases during 2007 and 2008.
12 Similar adjustments to a projected January 1, 2009 Handy-Whitman Index were also
13 made in Adj-26b, Transmission Maintenance, and Adj-26c, Distribution Maintenance,
14 discussed in the testimony of William P. Herdegen. The projected January 1, 2009 index
15 relative to factors for 2001 through 2007 are shown on Schedules FDC-8 and FDC-9.

16 **Q: How does a routine scheduled outage typically affect KCP&L's maintenance**
17 **expenses?**

18 A: Routine scheduled outages generally require the addition of contract crews to complete
19 the necessary work in a reasonable timeframe. The maintenance cost for contractors,
20 their equipment and the materials utilized during a routine scheduled overhaul will
21 normally result in an increase in non-KCP&L labor maintenance expenditures of several
22 million or more over the amount of non-labor maintenance expense experienced in a non-
23 outage period.

1 **Q: What would typically be your longest cycle for these scheduled outages?**

2 A: As explained earlier, each unit's outage schedule is based on many factors. Typically,
3 boiler outages are scheduled roughly every two years, and turbine outages are scheduled
4 roughly every seven years. The recommendation for normalizing maintenance expense
5 for the steam accounts (510-514) over a seven-year period is designed to cover the
6 longest maintenance cycle.

7 **Q: Has KCP&L quantified a comparison of its 2007 maintenance expense to the**
8 **expenses KCP&L has historically experienced?**

9 A: Yes, KCP&L quantified the comparison by restating KCP&L's historical maintenance
10 expenses for 2001 through 2007 in January 1, 2009 dollars and computing a seven-year
11 average of such expenses, and comparing those expenses to KCP&L's actual 2007
12 maintenance expenses. To accurately compare historic costs to current costs, the costs
13 must take into account escalation and view expenditures in "same-year-dollars." As
14 noted, Handy-Whitman is a highly recognized independent source of historical escalation
15 factors, which is widely used as a standard measure of historic escalation. The historic
16 figures shown in the attached Schedule FDC-1 (Confidential) have been adjusted to 2009
17 dollars utilizing the Handy-Whitman index, resulting in an increase of \$2,097,612. Note
18 that Wolf Creek is not included in the costs shown in Schedule FDC-1 (Confidential).
19 This is because Wolf Creek utilizes an accounting process that defers the actual
20 operations and maintenance costs of refueling outage and amortizes the deferred costs to
21 expense evenly over the 18-month cycle until the next refueling outage, which maintains
22 a fairly constant maintenance expense at Wolf Creek. Also note that account 512 for

1 2007 was increased by \$275,145 to reflect the impact of Adj-11 for the Hawthorn 5 SCR
2 settlement.

3 **Q: Please describe your recommended measure of appropriate normalized**
4 **maintenance expense for steam accounts (510-514).**

5 A: Due to the issues mentioned above, KCP&L recommends utilizing a seven-year indexed
6 average incorporating 2001-2007 to establish an equitable and normal expectation for the
7 base level of annual maintenance expense for accounts (510-514).

8 **Q: Are there any adjustments KCP&L is recommending to the seven-year average**
9 **indexed to 2009 dollars for accounts (510-514).**

10 A: Yes. KCP&L is recommending three adjustments to the 2009 indexed, seven-year
11 average (2001-2007) for accounts 510-514.

12 **Q: What is the first adjustment KCP&L is recommending to accounts 510-514?**

13 A: The first adjustment is to remove \$18,847 for Grand Avenue station. This station is no
14 longer owned by KCP&L and is therefore no longer a maintenance liability.

15 **Q: What is the second adjustment KCP&L is recommending to accounts 510-514?**

16 A: The second adjustment considers the fact that Hawthorn Unit 5 was under construction
17 early in the 2001-2007 period. The unit went in-service in June of 2001. 2001 and 2002
18 are considered to be unusual years for maintenance expense on Hawthorn Unit 5 for the
19 following reasons: (i) a significant level of warranty maintenance was performed at no
20 cost to KCP&L; and (ii) the unit was essentially new and therefore would not be expected
21 to require the same level of maintenance as a unit with five or more years of wear and
22 tear, e.g., boiler tube failures would not be expected as a result of numerous heat cycles
23 or other longer-term operating impacts.

1 For Hawthorn Unit 5, the recommendation is to utilize the five-year average of 2003-
2 2007. Although these years still reflect an essentially new unit and therefore lower
3 maintenance expense than we would anticipate in later years, the period 2003-2007 is
4 much more indicative of the expected maintenance expense than the period 2001-2007.
5 The annual levels of maintenance expense for Hawthorn Unit 5 are shown in the attached
6 Schedule FDC-4, which clearly shows the unusually low maintenance expense in the
7 years 2001-2002. The adjustment for Hawthorn Unit 5 is \$1,017,507 comparing the five-
8 year average (2003-2007) to the seven-year average (2001-2007).

9 **Q: What is the third adjustment KCP&L is recommending to accounts 510-514?**

10 A: The third adjustment is related to the upgraded flow accelerated corrosion program and
11 the B31.1 Chapter 7 Documentation Compliance program, discussed earlier in my
12 testimony. These programs were significantly upgraded mid-year 2007. The adjustment
13 for these programs is \$992,468. See Schedule FDC-6 for more detail on how this
14 adjustment was calculated. Also see Schedule FDC-7 for the detail of the 2009 budgeted
15 program which represents a full year of costs. Since year 2007 was a partial year of
16 expenses and year 2008 was a ramping up year, the budget for year 2009 was used for a
17 typical annual cost of this program. As we go forward we will be combining years and
18 using this against the seven year average, similar to the Hawthorn Unit 5 adjustment
19 discussed earlier in my testimony.

20 **Q: Are there any adjustments to the other production accounts 551-554?**

21 A: Yes, there are two adjustments to other production accounts 551-554. The first
22 adjustment is associated with the new Spearville Wind Energy Facility. Spearville went
23 into service the end of September of 2006. The non-labor maintenance costs for

1 Spearville are included in accounts 551-554. The adjustment for Spearville relates to a
2 **** [REDACTED] **** that KCP&L received during
3 the test year. Since this was a credit from **** [REDACTED] ****, this amount must be
4 added back into the annualized maintenance account 551 to restore the costs to a
5 normalized level. This adjustment is for \$515,000. For more detail on this adjustment
6 see Schedule FDC-5 (Confidential).

7 **Q: What is the second adjustment to other production accounts 551-554?**

8 A: As discussed above, costs will continue to increase throughout this case. To reflect these
9 increases, 2007 test year costs, as adjusted for the **** [REDACTED] ****
10 **[REDACTED] ****, were escalated using the projected January 1, 2009 Handy-Whitman index,
11 shown on Schedule FDC-8. This resulted in a projected cost increase of \$459,154 as
12 shown on Schedule FDC-1 (Confidential).

13 **Q: Please describe normalized adjustment Adj-52a for a full year of service of LaCygne**
14 **Unit 1 SCR?**

15 A: As part of the Stipulation and Agreement approved by the Commission in Docket No. 04-
16 KCPE-1025-GIE ("Regulatory Plan Stipulation"), an SCR unit was installed on LaCygne
17 Unit 1. The SCR satisfied its in-service criteria in May 2007. The purpose of Adj-52a is
18 to capture a full twelve months of non-labor costs. The adjustment for a full year of
19 service is \$19,311. See Schedule FDC-2 for more detail on this adjustment.

20 **Q: Please describe adjustment Adj-52b maintenance annualization of future in-service**
21 **units?**

22 A: Another part of KCP&L's comprehensive energy plan is the addition of environmental
23 controls on Iatan Unit 1. These controls include an SCR, Wet Scrubber, and Baghouse.

1 This equipment is scheduled to be “in-service” after the unit returns to service in early
2 2009. The budgeted non-labor maintenance for 2009 for this equipment is \$1,656,915.

3 See Schedule FDC-3 for more detail on this adjustment.

4 **Q: Can you summarize the adjustments to the 2007 projected test year, which are**
5 **recommended to reflect a normalized maintenance year?**

6 A: A summary of the recommended adjustments is shown in Schedule FDC-10
7 (Confidential), Summary of Normalized Adjustments. The first series of entries deals
8 with steam accounts 510-514. There are adjustments in this section. The first adjustment
9 is an upward adjustment of \$2,097,612 to increase the 2007 test year for accounts 510-
10 514 to the higher seven-year indexed average (2001-2007). The second adjustment is to
11 remove Grand Avenue, a downward adjustment of \$18,847. The third adjustment is
12 \$1,017,507, which represents the increase from the proposed seven-year average (2001-
13 2007) to a more representative five-year average (2003-2007) for Hawthorn Unit 5 (both
14 expressed in January 1, 2009 dollars). The final adjustment for steam accounts 510-514
15 is \$992,468, which is based on the upgraded flow accelerated corrosion and ASME B31.1
16 Chapter 7 Documentation Compliance Programs. This adjustment is the increase from
17 the seven-year average in 2009 dollars to the budget year of 2009. The normalized total
18 for steam account 510-514 is now shown as \$31,136,255, excluding the partial test year
19 costs for the new LaCygne SCR considered in Adj-52a.

20 The next part of the adjustment summary sheet covers other production accounts
21 551-554. There are two adjustments proposed for other production accounts 551-554.
22 The first adjustment is associated with the Spearville Wind Energy Facility. The
23 adjustment reflects elimination of a one-time credit resulting from a ** [REDACTED]

1 [REDACTED]** of \$515,000. The second adjustment for other production
2 accounts 551-554 is an adjustment to index 2007 test year expenses to January 1, 2009
3 dollars for \$459,154. The total of Adj-26a (Confidential) is now shown as \$5,062,895 for
4 a normalized total of \$33,393,824, excluding the partial test year costs for the new
5 LaCygne SCR considered in Adj-52a.

6 The last two adjustments are Adj-52a (full year of service for LaCygne Unit 1
7 SCR) and Adj-52b (future full year of service of the Iatan Unit 1 environmental
8 equipment, SCR, Baghouse, and Wet Scrubber). Adj-52a is for \$19,311 and adjustment
9 #52b is for \$1,656,915. The grand total of adjustments is \$6,739,121 and the final
10 normalized total amount is \$35,108,671.

11 **Q: Does that conclude your testimony?**

12 **A: Yes, it does.**

SCHEDULE FDC-1

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Kansas City Power & Light Co
2007 Test Year Rate Case Filing Adjustment #52a
Maintenance Annualization for a full year of In-Service Units

L-1 SCR	2007 (8 months) Total Cost	2007 (8 months) Share Cost	Annualized total (Share)	Adjustment
SCR KCPL non-labor O&M	\$77,243	\$38,622	\$57,932	\$ 19,311

A/C 512
Adj-52a

KCPL non-labor O&M based on annualizing 8 months actual for 2007.

Kansas City Power & Light Co
2007 Test Year Rate Case Filing Adjustment #52b
Maintenance Annualization of Future In-Service Units

Iatan 1 - SCR, Baghouse, and Wet Scrubber non-KCPL labor O&M	2009 Projected Total Plant Cost	KCPL Share of Cost
	\$ 2,367,021	\$ 1,656,915

A/C 512
Adj-52b

Non-KCPL labor O&M based on 2009 budgeted cost.

512004:Boiler Pit Maint - Ash (landfill)	<u>2009</u> \$567,021
512013:Boiler Pit Maint - AQC (maint)	\$999,996
512013:Boiler Pit Maint - AQC (maint)	\$800,004
	<u>\$2,367,021</u>

**Kansas City Power & Light Co
2007 Test Year Rate Case Filing Adjustment #26a**

**Kansas City Power & Light Co.
Historical Cost - Non-Labor Maintenance Hawthorn
By Account**

All years indexed to 2009 dollars

Account	2001	2002	2003	2004	2005	2006	2007	Grand Total	2001-2007 (7-yr. Ave. 09\$\$)	2003-2007 (5-yr. Ave. 09\$\$)	Delta
510	53,950	23,044	24,544	27,015	41,944	86,846	33,093	290,436	41,491	42,688	1,197
511	865,615	790,209	682,867	793,012	872,826	984,910	795,033	5,784,471	826,353	825,729	(624)
512	999,294	2,254,463	4,306,532	4,378,431	3,996,846	3,297,093	5,911,992	25,144,652	3,592,093	4,378,179	786,086
513	118,800	489,817	1,633,188	768,833	1,153,881	511,208	1,128,621	5,804,349	829,193	1,039,146	209,954
514	8,755	13,522	16,739	132,118	57,575	64,754	150,150	443,613	63,373	84,267	20,894
Grand Total	2,046,414	3,571,055	6,663,870	6,099,410	6,123,071	4,944,811	8,018,889	37,467,521	5,352,503	6,370,010	1,017,507

Actual Unindexed Costs

Account	2001	2002	2003	2004	2005	2006	2007	Grand Total
510	37,972	16,741	18,728	20,991	34,856	74,893	29,980	234,161
511	585,274	555,242	503,097	597,763	719,090	841,277	713,723	4,515,464
512	733,964	1,718,056	3,400,676	3,465,000	3,411,101	2,921,907	5,443,110	21,093,814
513	89,269	371,778	1,341,880	638,993	1,015,940	456,886	1,068,656	4,983,402
514	6,558	10,462	13,421	107,781	51,615	60,323	142,247	392,408
Grand Total	1,453,037	2,672,278	5,277,801	4,830,527	5,232,602	4,355,287	7,397,716	31,219,249

Note: Hawthorn Unit 5 was being re-built during 2000 and came back in-service in June of 2001.

Years 2001 & 2002 contain very low maintenance expense due to the unit being essentially new and a significant level of warranty maintenance was performed at now cost to KCPL. Therefore we propose using years 2003-2007 which are more representative of maintenance years costs.

SCHEDULE FDC-5

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Kansas City Power & Light Co
2007 Test Year Rate Case Filing Adjustment #26a
Non-Labor Maintenance Cost - Flow Accelerated Corrosion (FAC) and ASME B31.1 Chapter 7 Documentation Compliance for 2009

Recommended Corrosion Annual Non-Labor Maintenance Expense (Indexed to 2007-\$'s)										
	2001	2002	2003	2004	2005	2006	2007	2001-2007 (7-yr. Ave.)	Annualized Year (09)	Delta
Corrosion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 917,013	\$ 131,002		
Handy Whitman factor to January 2009 - A/C 512							111.8870%			
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	<u>\$ 1,026,018</u>	<u>\$ 146,574</u>	<u>\$ 1,139,042</u>	<u>\$ 992,468</u>

To Adj-26a Historic O&M

Note: The Flow Accelerated Corrosion (FAC) and American Society of Mechanical Engineers (ASME) B31.1 Chapter 7 Documentation programs were accelerated in mid-2007. Related costs were minimal in prior years. The first adjustment in Adj-26a adjusts test year costs to an average of the previous 7 years. Because the intensity of the program did not exist before 2007 and was in the ramping up stage during 2007 and 2008, the 7-year average is not representative of ongoing costs and will be adjusted to a normalized amount until the average subsequent to program implementation approaches the normalized amount.

Kansas City Power & Light Co
2007 Test Year Rate Case Filing Adjustment #26a
Maintenance Annualization of New In-Service Programs

Non-Labor Maintenance Cost associated with Flow Accelerated Corrosion (FAC) and ASME B31.1 Chapter 7 Documentation Compliance for 2009

	Montrose			Hawthorn	Lacygne		latan	Totals
	Unit #1	Unit #2	Unit #3	Unit #5	Unit #1	Unit #2	Unit #1	
Cost for FAC Testing and Inspections in 2009	Inspection Length (weeks)	1	2	2	2	2	2	
	UT Inspections	\$13,875	\$27,750	\$27,750	\$27,750	\$27,750	\$27,750	\$ 180,375
	Scaffolding	\$15,000	\$30,000	\$30,000	\$50,000	\$50,000	\$50,000	\$ 275,000
	Asbestos removal	\$20,000	\$40,000	\$40,000	\$0	\$100,000	\$0	\$ 200,000
	Insulation							
	Non-Asbestos removal and replacement	\$5,000	\$10,000	\$10,000	\$40,000	\$20,000	\$40,000	\$40,000
Station Total for FAC Inspection	\$ 269,375			\$ 117,752	\$ 315,500		\$ 117,752	\$ 820,375
Planned Pipe Repairs				\$ 15,000	\$ 120,000	\$ -		\$ 135,000
CSI Technologies Cost to Manage Outage inspections in 2009								
	Montrose			Hawthorn	Lacygne		latan	Totals
	Unit #1	Unit #2	Unit #3	Unit #5	Unit #1	Unit #2	Unit #1	
Inspection Length (weeks)	1	2	2	2	2	2	2	
On-site Inspection Preparation, UT Evaluations and Fitness for Service	\$9,600	\$14,400	\$14,400	\$14,400	\$14,400	\$14,400	\$14,400	\$96,000
Calibration Checworks/SFA models(see note below)	\$0	\$25,000	\$25,000	\$0	\$0	\$25,000	\$0	\$75,000
Addition Items needed to meet corporate FAC guideline								
System Susceptibility Evaluation	\$13,200	\$13,200	\$13,200	\$13,200	\$0	\$13,200	\$13,200	\$79,200
Susceptible Non-Modeled	\$13,200	\$13,200	\$13,200	\$17,600	\$0	\$17,600	\$17,600	\$92,400
CHECWORKS Model Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Station Total of CSI Work	\$167,600			\$45,200	\$84,600		\$45,200	\$342,600
Overall for FAC Program	\$436,975			\$177,952	\$520,100		\$162,952	\$1,388,775
ASME B31.1 Chapter 7 Documentation Compliance								
	Montrose			Hawthorn	Lacygne		latan	
	\$0	\$0	\$0	\$0	\$150,000	\$150,000	\$0	\$300,000
Overall Station Totals								
	\$ 436,975			\$ 177,952	\$ 820,100		\$ 162,952	\$ 1,597,979
KCPL Share	\$ 436,976			\$ 177,950	\$ 410,050		\$ 114,066	\$ 1,139,042

D Crawford Schedules .xls
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Kansas City Power & Light Company
Handy-Whitman Index
Bulletin No. 166
As of Jan 2009

				Handy-Whitman Cost Index Numbers								Factor								
Steam production																				
N/A	Total Steam Production	510	Maint Supr & Eng	574	404	417	438	446	477	495	520	1.00000	1.42079	1.37650	1.31050	1.28700	1.20335	1.15960	1.10385	
311	Structures and Improvements	511	Maint of Structures	528	357	371	389	398	435	451	474	1.00000	1.47899	1.42318	1.35733	1.32663	1.21379	1.17073	1.11392	
312	Boiler Plant Equip-Coal Fired	512	Maint of Boiler Plant	580	426	442	458	459	495	514	534	1.00000	1.36150	1.31222	1.26638	1.26362	1.17172	1.12840	1.06614	
314	Turbogenerators Units	513	Maint of Electric Plant	527	396	400	433	438	464	471	499	1.00000	1.33081	1.31750	1.21709	1.20320	1.13578	1.11890	1.05611	
316	Misc. Power Plant Equip	514	Maint of Misc Steam Plant	570	427	441	457	465	511	531	540	1.00000	1.33489	1.29252	1.24726	1.22581	1.11546	1.07345	1.05556	
Other Production																				
N/A	Total Other Production	551	Supervision & Engineering	648	494	373	383	397	402	454	516	1.00000	1.31174	1.73727	1.69191	1.63224	1.61194	1.42731	1.25581	
342	Fuel Hldr	552	Structures	530	494	373	383	397	402	454	494	1.00000	1.07287	1.42091	1.38381	1.33501	1.31841	1.16740	1.07287	
344	Generators	553	Generating & Electric Equip	651	511	402	418	437	428	420	511	1.00000	1.27397	1.61940	1.55742	1.48970	1.52103	1.55000	1.27397	
	Total Other Production	554	Electric Steam Power	648	516	441	417	438	430	428	516	1.00000	1.25581	1.46939	1.55396	1.48624	1.50698	1.51402	1.25581	

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Kansas City Power and Light
Handy-Whitman Index

Cost Trends of Electric Utility Construction - North Central Region

	equivalent of FERC FERC Account PLANT ACCT	(a) Act Jan07	(a) Act Jul07	(a) Act Jan08	Past 12 Mth Incr(Decr) HW p/mth	Proj Jul08	Proj Jan09	KCPPL Jan07-Jan09 %Incr
	311	474	482	501	2.25	515	528	11.39%
	312	534	543	557	1.92	569	580	8.61%
	314	499	501	513	1.17	520	527	5.61%
	315	661	682	719	4.83	748	777	17.55%
	316	540	544	555	1.25	563	570	5.56%
	Total Steam	520	531	547	2.25	561	574	10.38%
	342	494	497	512	1.50	521	530	7.29%
	344	511	524	581	5.83	616	651	27.40%
	Total Other Prod	516	529	582	5.50	615	648	25.58%
	353	567	583	604	3.08	623	641	13.05%
	354	468	494	513	3.75	536	558	19.23%
	355	526	529	561	2.92	579	596	13.31%
	356	678	695	753	6.25	791	828	22.12%
	357	477	472	494	1.42	503	511	7.13%
	358	605	610	790	15.42	883	975	61.16%
	Total Transmission	553	568	603	4.17	628	653	18.08%
	362	537	555	573	3.00	591	609	13.41%
	364	496	497	511	1.25	519	526	6.05%
	365	609	624	670	5.08	701	731	20.03%
	366	471	468	487	1.33	495	503	6.79%
	367	507	514	554	3.92	578	601	18.54%
Line Transformers	368	408	416	602	16.17	699	796	95.10%
Pad Mounted	368	689	820	642	(3.92)	619	595	-13.64%
Services - OH	369	451	452	475	2.00	487	499	10.64%
Services - UG	369	356	352	349	(0.58)	346	342	-3.93%
	370	319	326	330	0.92	336	341	6.90%
	373	640	651	671	2.58	687	702	9.69%
	Total Distribution	499	507	563	5.33	595	627	25.65%

(a) Cost Index Numbers per Handy-Whitman

SCHEDULE FDC-10

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